

Annual Report

Department of Military & Veterans Affairs

Rick Snyder, Governor
Gregory Vadnais, Adjutant General

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DEPARTMENT OF MILITARY AND VETERANS AFFAIRS

EXECUTIVE SUMMARY

MAJ. GEN. GREGORY VADNAIS,
ADJUTANT GENERAL, MICHIGAN NATIONAL GUARD
DIRECTOR OF MILITARY AND VETERANS AFFAIRS



As we reflect on nearly 375 years of service to our homeland and abroad, the Soldiers and Airmen of the Michigan National Guard have always answered the call to ‘protect and defend.’ In 2011, more than 1,800 Soldiers and Airmen deployed in support of Operation Iraqi Freedom, Operation New Dawn and Operation Enduring Freedom.

The priority for the Department of Military and Veterans Affairs and the Michigan National Guard remains the same; ensure our Soldiers and Airmen are ready for the fight, yet still able to respond to domestic emergencies in our state and nation.

The Michigan Air National Guard made great strides in our efforts overseas. To include the deployment of members of the 110th Airlift Wing to Libya as part of Operation Odyssey Dawn. This deployment enforced United Nations resolutions with international military operations in Libya. They also participated in the largest deployment of A-10 Thunderbolt aircraft to Afghanistan. The KC-135 Stratotanker began a series of rotations that are expected to continue at least through the end of 2012. Air Force officials announced late in the year proposed force structure changes which support the new DoD strategic guidance. Even with the threat of cuts to Selfridge and Battle Creek Air National Guard bases, our Airmen continue to prove that America gets the best value for their tax dollar from the Air National Guard forces.

The Michigan Army National Guard also showed significant success on numerous deployments throughout the year. The 1-147th Assault Helicopter Battalion spent most of the fiscal year in Iraq. While there, the team broke theater records for safe-flight hour execution, returning to Michigan with more than 10,000 safe combat

flight hours. The Army Guard also saw the return of its last units from Iraq as the drawdown came to a close. The 119th and 182nd Field Artillery Battalions and the 1436th Engineer Company returned to Michigan in August and September. These units represented Michigan while deployed, taking on additional assignments within Kuwait, Iraq, Afghanistan and Saudi Arabia.

The Soldiers and Airmen of the Michigan National Guard supported overseas operations, never forgetting their mission on the home front. Many units gave back to their communities by supporting Red Cross Blood Drives, local Habitat for Humanity missions, the Annual Mackinac Bridge Walk and many other charities.

Taking care of our Soldiers and Airmen will always remain a priority. The 177th Regional Training Institute was awarded Institute of Excellence (IOE) status during the TRADOC Accreditation Evaluation. This status has allowed the RTI to add additional courses such as Master Resilience Training. This training teaches Soldiers to be psychologically strong in the face of adversity, such as combat. The training plays an integral role in the overall health and welfare of Michigan National Guardsmen. Beginning in 2012, Soldiers will be able to take part in the course as a normal part of their comprehensive mental and physical training.

The role of the Michigan National Guard and the Department of Military and Veterans Affairs will be defined not only by where we have been, but where we are going. We can look back on our 375 years of heritage with justifiable pride. And while the future is always uncertain, the uniquely talented men and women of the Michigan National Guard and Department of Military and Veterans Affairs continue to remain dedicated to their state and nation and will remain an important part of our nation’s defense.

ARMY NATIONAL GUARD

BRIG. GEN. BURTON FRANCISCO
COMMANDING GENERAL, MICHIGAN ARMY NATIONAL GUARD



Deputy Chief of Staff for Personnel - G1 (DCSPER)

The G1 office supported the personnel manning of five combat units and several individual deployments during the year, mobilizing 1,417 Soldiers. In efforts to streamline the process for individuals to volunteer for mobilization, both combat and in support of combat operations, National Guard Bureau in conjunction with the Active Army and the United States Army Reserves launched an internet based program, Tour of Duty, and Michigan was selected as a pilot state for this program. This program has made the volunteer process easier for the individual Soldier and leadership at all levels.

Additionally the Retirement Points Accounting (RPAM) Section counseled, prepared Survivors Benefit Plans, and processed retirement packets for 200 Soldiers. This section continues to support more than 25,000 retirees from the Michigan

Army National Guard. Additionally, Michigan was selected by National Guard Bureau to help write the Non-Regular Retirement Guide and provide training for instruction for all states and territories. The Casualty Operations section provided casualty assistance for 51 deceased Soldiers from the state of Michigan; 3,827 man-hours went to providing assistance to the families of deceased Soldiers. The awards section processed 152 awards as follows.

Deputy Chief of Staff for Intelligence - G2 (DCSINT)

The G2 staff was very busy this year ensuring mobilizing units had access to the latest threat information to prepare for deployments. The section ensured that classified resources, training and guidance were available to units before they arrived at their mobilization stations. This early preparation saved valuable training time and ensured commanders were prepared for hostile environments in Iraq, Afghanistan and other world hotspots. A top priority has been keeping the senior leadership of the Michigan National Guard informed of evolving, classified world developments.

Detailed planning was conducted this year to build a TOP SECRET Information Facility at the Lansing Headquarters. If anticipated funding is secured, this valuable resource will be realized in FY12 and will further enhance our information sharing efforts.

Deputy Chief of Staff for Operations - G3 (DCSOPS)

G3/DCSOPS Training Division as the primary coordinator for Active - Inactive Duty Training coordinated and resourced key events with an operating budget of \$123 million. We provided oversight to schools



and training for 2,200 Soldiers in preparation for mobilization to Kuwait, Iraq and Afghanistan. Additionally, we coordinated resourcing and training of units at Combat Training Centers. Throughout the course of the year the training division will forecast schools for more than 5,800 Soldiers.

During the past year the Mobilization Force Readiness Division provided oversight of 1,701 Soldiers who were mobilized in support of Operation Enduring Freedom and Operation Iraqi Freedom/Operation New Dawn. Additionally, 1,635 Soldiers in 17 separate units and individual mobilizations were demobilized after completing their deployments. More than 2,558 Soldiers were processed for readiness for mobilization.

The Force Integration Readiness Office provides oversight of military force structure within the Michigan Army National Guard. Last year, the FIRO coordinated the organization of two new unit structures for Michigan and coordinated the fielding of 1,996 individual pieces of equipment at a value of more than \$48 million.

Deputy Chief of Staff Logistics - G4 (DCSLOG)

Plans and Policy Branch

This branch develops, refines and revises plans, programs, policies methods and internal management controls for logistics and sustainment missions and functions. Managing a budget which totaled more than \$6.5 million, the team also developed training and deployment equipment sets supporting the mobilization of more than 1,700 warriors in FY11. Most notably, DCSLOG supported the mobilization of 1,100 Michigan Army Guard warriors to Afghanistan.

Supply Management Branch

This branch monitors and implements the Command Supply Discipline Program and has the lead on preparation for the National Guard Command Logistics Review Team (CLRT) inspection. This year the team did 23 inspections of subordinate commands. This branch also conducted supply sergeant training for 24 students. In conjunction with USPFO, Property Book and command-staff stakeholders this branch directed Operation Clean Sweep. Involving massive equipment

inventory and realignment this event reduced the backlog of equipment transfers by 50 percent and helped stabilize an equipment package worth close to \$1 billion.

Consolidated Property Book Office

This office maintains accountability for Michigan Army Guard equipment, currently managing almost \$1 billion of property in 85 accounts. This team also facilitated the turn-in of more than \$5.8 million in excess property.

Sustainment Automation Support Management (SASMO) Section

The SASMO section conducted 47 site assistance visits this year and reconfigured 44 Standard Army Management Information System (STAMIS) computers for units preparing for deployment. Our Standard Army Maintenance System-Enhanced (SAMS-E) computer systems software was upgraded twice this year by this team.

Food Service Operations

The Food Service Section provided training events for food service personnel throughout the state. Students received training on the objectives of the Army food service program, learned how to develop a food service safety program, records management, menu planning and nutrition principles.

Transportation

The Defense Movement Coordinator (DMC)



provides planning and real-time management of DoD forces movement within the boundaries of Michigan (more than 300 convoys annually). DMC approves all deployment movement plans and mentors and trains more than 130 Unit Movement Officers and NCOs (many executing global movements). During 2011, our state received national recognition with 1st Battalion 182nd Field Artillery and 1st Battalion 119th Field Artillery winning the Deployment Excellence Award (DEA) from the Army Chief of Staff. Modernization of the non-tactical vehicle fleet continued to achieve fuel efficiencies and enhanced safety for our Soldiers. Our fleet now includes 42 alternative fuel (E-85) vehicles, eight hybrid models and two Low Speed Electric Vehicles (LSEV). Our state deployed 18 units, in all contributing more than 1,700 Soldiers to global operations. We transported an Engineer battalion (more than 400 Soldiers and 50 railcars of equipment), from Michigan to California to receive valuable training at the National Training Center (NTC) for their upcoming deployment. We brought 16 units back home to Michigan from overseas deployments. Finally, we led the nation in implementing world-class convoy control software replacing an 18-year-old system.

Surface Maintenance

The Surface Maintenance Office (SMO) provides oversight of the ground maintenance support for the organizations within the MIARNG. There are 13 maintenance facilities consisting of the Combined Support Maintenance Shop (CSMS), Maneuver Area Training Equipment Site (MATES), Unit Training Equipment Site (UTES), and the Field Maintenance Shops (FMS).

The Army Award for Maintenance Excellence is a unit award that recognizes exceptional accomplishment in maintenance and provides added incentive to the competitive programs of major army commands. The Michigan Army National Guard had four units compete in the Army Award for Maintenance Excellence in 2011. All four of the units have placed well at the regional and National Guard Bureau levels of the competition.

RESET:

The Reset Program supports the unit's equipment returning from deployments in Afghanistan and Iraq, as well as the equipment left behind when the unit mobilizes for overseas movement. The program expended \$2.2 million in maintenance support while servicing and repairing nearly 2,300 pieces of equipment.

Command Maintenance Evaluation Team (COMET)

The Command Maintenance Evaluation Team inspects unit equipment readiness levels, maintenance management posture, and maintenance sustainability levels. During 2011, 28 COMET Inspections were completed with 22 units receiving a satisfactory rating.

This year, more than 3,000 modification work orders were applied. This increased the effectiveness of our equipment and reduced safety hazards. With a short completion time and the overall unapplied numbers being low, the Michigan Army National Guard consistently placed in the top five of the 54 states and territories for Modification Work Order Management.

Combined Support Maintenance Shop (CSMS)

The Combined Support Maintenance Shop (CSMS) is the Michigan Army National Guard's largest individual maintenance facility. The 89 Soldiers assigned to the CSMS are the state's subject matter experts in maintenance and higher level equipment repair. Their mission is to support and maintain the Army National Guard's equipment. This state of the art facility conducts automotive



repair, engine and transmission rebuild operations, electronics repair, computer repair, calibration, oil analysis lab, armament repair, vehicle painting, wood fabrication, machinists, carpenters, glass and fabric repair, etc.

In 2011 the CSMS supported several large deployments, completing more than 1,600 equipment work order jobs for mobilizing units. In addition, the CSMS provided technical support for deploying maintenance personnel. The CSMS conducted armorer training courses, certifying dozens of unit armorers with hands-on, week-long instruction in the maintenance of weapons.

Maneuver Area Training Equipment Site (MATES)

MATES continued to provide external support for battalions from other states for their M119A2 Howitzer operator new equipment training in 2011. They also provided infrastructure and maintenance support for the 119th FA, receiving the latest towed artillery piece (M777), the 1-182nd FA Multiple Launch Rocket Systems and pooled unit equipment throughout the state. MATES provided key logistics support for the Armored Support Vehicle fielding as well as undergoing more than \$1 million in shop renovations.

MATES continues to support the local community of Grayling, including community sponsored events such as the Red Cross blood drive, and the annual Au Sable River clean up. During the year, MATES also supported six different major community events and vehicle displays.

Unit Training Equipment Site (UTES)

UTES provides maintenance support to 16 units throughout southern Michigan. They also support training through the fleet of HMMWV gun trucks they maintain. They were selected as one of two sites to receive the Mine Resistant Ambush Protected (MRAP) vehicles to establish additional training sets and to assist units in driver's training for mobilization.

UTES also reinforces training of unit maintenance personnel by providing experienced mechanics to lead training sessions on field maintenance of a wide variety of equipment. Construction on the new Fort Custer Field Maintenance Site continues



with an occupation scheduled sometime in spring of 2012. This \$12 million project will enhance the support provided to our customers.

Field Maintenance Shops (FMS)

There are 10 Field Maintenance Shops spread throughout the state. They provide customer units with maintenance support. Several of the FMS's received renovations during the year to include the new Deluge Air Systems, HVAC upgrades, and general upgrades to the facilities. These renovations will increase the efficiency and effectiveness within the maintenance shops.

Deputy Chief of Staff for Information Management (DCSIM)

The Deputy Chief of Staff for Information Management was able to improve services and infrastructure while adjusting to staff reductions. The network operations center completed a major project to enable centralized control of the Reserve Component Automation System (RCAS) data network, resulting in cost savings and easier administration.

Telecommunications upgraded 19 sites providing Voice over IP (VoIP) capability, and access to centralized voice mail and the Defense Switch Network (DSN) telephone network. Michigan Army National Guard facilities (88percent) now have standardized voice service. Underground fiber optic cable was installed at Fort Custer Training Center improving network speed and providing access to facilities that previously did not have any.

Secure wireless access to RCAS was fielded at 14 locations, providing surge capacity for additional computers and users when needed in support of mobilization preparation and other activities. DCSIM was able to sustain computer help-desk and hardware services, support the classified secret SIPRNET data network at 15 sites, and support numerous photographic and video documentation events. Images taken by the Visual Information staff were used in publications such as: Soldiers Magazine, GX Magazine, and the Army Knowledge Online and Guard Knowledge Online web sites.

Michigan's Distributed Learning Program (DLP) remains in the top 10 states in use statistics and completed FY11 second nationally in overall use. The addition of a modular classroom allowed expansion of existing Distributed Learning Centers to support mobilization and individual readiness training of personnel. DLP supported nearly 20,000 hours of training in the facilities with 57,646 personnel using the centers. DLP cost avoidance levels continue in the \$6 million range.

Finally, DCSIM provided communications in support of the funeral for Mrs. Betty Ford.

Information Systems Support – G6

G6 provided information system support at every SRP and SRC event conducted in 2011, and provided help-desk support to the MIARNG during JFHQ-MI drills. The Computer Network Defense Team supported the Organizational Inspections Program by inspecting secure communications, and validated compliance with Information Assurance (IA) security directives.

Joint and tactical communications capabilities were improved. A Joint Incident Site Communications Capability (JISCC) system was upgraded.

JISCC provides emergency communications support in form of FM radio, computers and access to a wireless data network, and telephone and video teleconferencing capability over satellite, and can now provide Secret network access and support up to 80 users at an incident site. At Camp Grayling field training sites, tactical wireless network access was expanded to cover nearly 60 square miles. This allows Soldiers to train on tactical computing and



communications systems in a field environment. The G6 also established a relationship with the Military Auxiliary Radio Service (MARS) that provides additional emergency communications capabilities.

Family Programs- G9

In 2011 the Michigan Family Programs primary mission was to establish and facilitate ongoing communication, support, involvement and recognition between Michigan National Guard Families, communities, and the Michigan National Guard in partnership that promotes the best for all.

Family Programs staff conducted six post-deployment workshops for service members returning from mobilization and their family members in 2011. More than 3,362 family and service members participated in the workshops. The workshops are designed to provide service members and their families with services and important information that will assist them through the reintegration process. The workshops offer many seminars and services such as: suicide prevention, post traumatic stress disorder, traumatic brain injury, transition assistance, reintegration at home and with your children, family stress and communication, financial management, financial counseling, and many others.

Family Programs staff also conducted seven pre-deployments workshops. More than 3,053 service members and their families attended the events. These workshops provide educational and essential skills that family members and service members need to know before deploying, such as:

TRICARE, legal, ESGR, Military OneSource, family assistance, family readiness group, chaplain support and casualty notification process, survivor outreach services, American Legion, youth services, and peer-to-peer breakouts.

The Buddy-to-Buddy peer intervention program is still going strong in 2011. The B2B program provides training and resources to MIARNG Soldiers in order to enhance Soldier-to-Soldier support and resilience, and to facilitate access to Systems of Care. Buddy to Buddy has been recognized as a model program by NGB and used as a foundation for National Guard Bureau's Soldier-to-Soldier (S2S) peer support program disseminated nationwide. To date, more than 332 Soldiers throughout Michigan have received training in this program.

The Family Programs Office sponsored the popular annual Youth Leadership Camp at the Combat Readiness Training Center in Alpena in July. One hundred and forty-nine Trailblazers, age's nine to 12, and 96 volunteer coaches attended the week-long camp. The camp is designed to provide a positive experience through leadership classes, individual confidence-enhancing events and team-building activities. Trailblazers and their coaches participated in flag ceremonies, swimming, rafting, laser tag, rappelling, arts and crafts, paint ball, archery, and other fun outdoor activities.

Additionally, the Family Programs Office was the host military organization for the Inter-Service Family Assistance Committee (ISFAC), in April and October. The ISFAC is a voluntary military cooperative partnership organized to provide assistance to families of service members, both active and reserve component, from the closest source regardless of service component. The outcome of this relationship provides for more expeditious assistance to service members and their

families. The Family Programs Office also hosted the Region V Family Readiness Conference, in November. The purpose of this meeting is to develop regional networks of care for service members and their families.

177th Military Police Brigade – Taylor, MI

The brigade prepared subordinate units for various deployments that included both peacetime training missions and combat missions.

777th Military Police Detachment

The 777th Military Police Detachment (Internment Resettlement / Information Center) successfully trained and deployed a team of Soldiers to Iraq as the Theater Detention Reporting Center (TDRC). All Soldiers have returned after successfully completing their mission.

107th Engineer Battalion

The 107th Engineer Battalion provides command and control, personnel, and logistics support for the HHC/FSC, 1430th, 1431st 1432nd and 1437th Engineer Companies ensuring they are training to meet the Army Force Generation readiness cycle.

The 1430th Engineer Company (Vertical) prepared and deployed in support of Operation Enduring Freedom. During their deployment they executed more than 35,000 man-hours on





various construction projects. The unit successfully completed all assigned missions.

The 1431st Engineer Company (Sapper) supported Operation Enduring Freedom executing a route clearance mission. Several of the Soldiers from the unit were followed by PBS from enlistment to redeployment; their stories were featured in the television documentary, "Where Soldiers Come From."

The 1432nd Engineer Company (Horizontal) was alerted and all Soldiers were then reclassified as combat engineers in order to support the 1433rd Engineer Company (Sapper) as a route clearance company in Afghanistan.

The 1437th Engineer Company (Multi-Role Bridge Company) redeployed 68 Soldiers that augmented the 250th Engineer Company (Connecticut Army National Guard) in support of Operation Iraqi Freedom. The unit successfully completed all assigned missions. Additionally, in conjunction with the HHC staff, the 1437th conducted a joint homeland security training event in Sault Sainte Marie, Mich. The scenario exercised the response to a spill disaster on the water way, which is shared with Canada. Both units exercised their tactical operation centers while supporting local agencies. The 1437th employed four bridge erection boats and other organic equipment to demonstrate their capabilities.

210th Military Police Battalion

The 210th Military Police (MP) Battalion provides command and control, personnel, and logistics support for the 46th, 144th, 1775th, and 1776th MP Companies. In addition, the battalion trains and maintains a 125-personnel Quick Reaction Force (QRF); the QRF stands ready to respond to any domestic emergency.

The 210th MP Battalion rear detachment conducted annual training at the Indiana Muscatatuck Urban Training Center in July. This diverse rural and urban training facility offered an outstanding opportunity for the battalion to improve individual and collective readiness focusing on Defense Support of Civil Authorities (DSCA).

In November 2010, the battalion deployed the 1776th MP Company to Afghanistan with a mission to provide care, custody and control of detainees at the U.S. Theater Detention Facility. Additionally, the company provided detention operations training to the Afghan National Army in order to facilitate the eventual transfer of control of the facility. The company redeployed in October 2011.

In February 2011, the battalion deployed the 1775th MP Company to Afghanistan with a mission of providing mentorship and professional development to the Afghan National Police. Soldiers of the company interacted with local Afghan leaders daily in order to set conditions for peace in their area of operations. The company redeployed in January 2012.



507th Engineer Battalion

The 507th Engineer Battalion provides command and control of six companies, and three detachments. The six companies are the HHC/FSC 507th Engineer Battalion, the 1433rd Engineer Company (Sappers), the 1434th Engineer Company (Vertical), the 1436th Engineer Company (Horizontal), and the 745th Ordnance Company (EOD). The three detachments are the 1440th Engineer Detachment (Fire Fighting Team Group HQ Team), and the 1439th & 1442nd Engineer Detachment's (Fire Fighting Team Group).

The HHC/FSC conducted annual training at the National Training Center (NTC) in preparation for deployment in 2012. The training focused on command and control of route clearance engineer companies while providing valuable multi-echelon training for the battalion staff.

The 1433rd Engineer Company (Sappers) also conducted annual training at the NTC in preparation for deployment in 2012; their training focused on company-level route clearance operations.

The 1434th Engineer Company (Vertical) focused on individual training and completing construction projects following their successful deployment to Iraq in 2009-10. Construction projects completed at Camp Grayling included the build-out of multiple pole buildings and installing electricity to helicopter pads, stand alone buildings and the Multi-Purpose Range Complex.

The 1436th Engineer Company (Horizontal) was deployed to Kuwait and Iraq conducting security force operations through August 2011. The unit supported the 1-119th Field Artillery BN as an additional security company. Soldiers of the company escorted more than two million gallons of fuel throughout Iraq and supported more than 250 combat mission totaling more than 1.1 million

miles driven throughout Iraq.

A small detachment of the 745th Ordnance Company (EOD) was deployed to Kosovo conducting security force operations through April 2011. Soldiers who did not deploy to Kosovo provided EOD support to the 507th Engineer BN at NTC. In addition to these missions the 745th EOD also conducted courses for the Transportation Security Administration and the Michigan State Police and responded to more than 60 requests for assistance regarding unexploded ordnance on Camp Grayling.

The 1439th, 1440th, and 1442nd Engineer Detachments (FFTG) conducted multiple training events during 2011 at the Combat Readiness Training Center (CRTC) in Alpena in preparation for deployment in 2012.



631st Troop Command

The 631st Troop Command restructured on June 1, 2011. Company C, Brigade Special Troops Battalion and Company B, Brigade Special Troops Battalion was reassigned while the 1208th Interpreter Translator Platoon and 126th Signal Company were assigned to the battalion. Additionally, the 460th Chemical Company activated under the command and control of the battalion on September 1, 2011.

The 1208th Interpreter Translator Platoon's mission is to support U.S. forces serving abroad



to provide operational command and control and administrative support for more than 2,400 Soldiers and their families during 2011. The group continued to provide operational support to four units that were notified of sourcing for deployment during the year – HHC 246 Transportation Battalion, 1462nd Transportation Company, 1463rd Transportation Company and HHC 3-238th General Aviation Battalion. The headquarters supported two Advisory Teams to Latvia and Liberia in support of the State Partnership Program. In June 2011 the group assumed command and control of the 146th Multifunctional Medical Battalion and 3-238th General Aviation Support Battalion. In August and September of 2011 the group supported the re-deployment and reintegration of the 1225th Combat Sustainment Support Battalion and B Co 147th Aviation Company. In September the 272nd Regional Support Group oversaw the transition of the 146th Multifunctional Medical Battalion CCMRF Chemical, Biological, Radiological, Nuclear, High-Yield Explosive (CBRNE) mission to the active component. The Group trained more than 700 Soldiers for the MIF mission that culminated with the support of the Annual Labor Day Mackinac Island Bridge Walk.

with trained Arabic speaking interpreters. The unit mobilized 15 Soldiers in support of overseas contingency operations during 2011.

The 126th Army Band provides support to both U.S. Army and MING events requiring an official band; additionally, the unit plays in multiple community events in support of public relations. The highlight of their year was participation in the inauguration of the governor of Michigan in January 2011.

The 126th Signal Company deployed 36 Soldiers for annual training to South Korea in support of the Ulchi-Freedom Guardian Exercise. The Soldiers provide signal support to multiple participating units.

272nd Regional Support Group (RSG) – Jackson, Michigan

Headquarters and Headquarters Detachment, 272nd Regional Support Group (RSG), Jackson

The 272nd Regional Support Group continued

1225th Combat Sustainment Support Battalion, Detroit, Michigan

Headquarters, 1225th CSSB, Detroit, Michigan

From October 1, 2010 through July 24, 2011 the 1225th CSSB operated as the largest logistics battalion in the Afghan theater with more than 1,000 troops under its command. The 1225th planned and executed 435 successful combat logistics convoys, traveling more than 600,000 tactical miles, and operated the largest Central Issue Facility, Supply Support Area and Ammunition Supply Point in theater. The 1225th supported Regional Command South, Southwest and West while deployed to Afghanistan. Additionally, the 1225th CSSB assumed a second key role in training and mentoring 450 Soldiers of the 205th Combat Logistics Kandak, Afghan National Security Forces, in order to develop their logistical capabilities with the ultimate goal of assuming full responsibility of the security and stability of Afghanistan.

464th Quartermaster Company (QM), Lapeer, Michigan

During Annual Training 2011 the 464th QM Co. was able to complete laundering of 339 sleep systems and other numerous CIF and TA-50 items. The unit sent 23 Soldiers through the four-day Combat Life Saver course, had 75 Soldiers complete roll-over drills for both the HMWV and the MRAP, and completed land navigation training (both class room and particle test) for 60 Soldiers. The unit also conducted operator training that resulted in issuing more than 70 licenses that enables them to safely operate the equipment assigned to the company.

1071st Component Repair Company (CRC), Grayling, Michigan

Annual training 2011 consisted of four rotations to two locations. Three rotations deployed to Joint Multinational Readiness Center in Hohenfels, Germany. Training was focused on performing maintenance on current combat systems and training in technical aspects of maintenance unit operations. The unit performed more than 980 job orders, completed MOS training and briefs to include UXO identification/report, nine-line MEDEVAC, and evaluate a casualty. The fourth rotation conducted an alternate Annual Training at Camp Grayling. During this period, the emphasis was placed on the units STOPS turn-ins and transfers as well as OCIE discharge recovery. There was a total of \$585,675.92 STOPS either transferred or turned in during the AT period. The 1071st participated in the cleanup of the local Au Sable River and more than 20 Honor Guard details throughout the year.

1072nd Support Maintenance Company (SMC), Detroit, Michigan

The 1072nd SMC conducted annual training at Camp Grayling, Mich. Squad leaders were directed to lead their Soldiers through a cycle of four simulation exercises (VCOT, HEAT, EST2000, VBS2), AWT training requirements, maneuver drills, drivers licensing, and MOS refresher training.

The collective training event was a convoy lane exercise done at the MPRC in Camp Grayling, and evaluated by the PTAE team. Each platoon ran through at least four different scenarios at the lane, completing tasks such as; react to indirect fire, react to direct fire, react to ambush, and perform recovery operations.



1073rd Support Maintenance Company (SMC), Greenville, Michigan

For annual training the unit split into two groups. The first group was deployed to Joint Multinational Readiness Center in Hohenfels Germany. Training was focused on performing maintenance on current combat systems and training in technical aspects of maintenance unit operations. The unit performed more than 73 job orders, completed MOS training, mandatory briefs, and land navigation training. The production control team trained four German Nationals and their NCOIC on updating driver licenses. The second group was at Camp Grayling, Mich., in support of the 1072nd SMC. The 1073rd also participates in several community events including: Toys for Tots and the Red Cross's bi-monthly Blood Drive.

Headquarters, 246th Transportation Battalion, Jackson, Michigan

Headquarters and Headquarters Detachment, 246th Transportation Battalion, Jackson, MI

The HHD 246th Transportation battalion was



notified for sourcing for deployment to Kuwait in February 2011. The HHD 246th conducted all major training events for the entire mobilization training process with no serious training accidents or safety violations. The unit achieved greater than 90 percent of Soldiers qualified and trained in personal and crew-served weapons and individual Army Warrior Tasks four months prior to deadline. The unit was honored in Fiscal Year 2011 for achieving a 100 percent re-enlistment rate. The battalion staff supported the planning and execution of numerous transportation requests to include six Habitat for Humanity missions. The battalion staff was instrumental in supporting the National Training Center (NTC) rotation of the 1461st Combat HET Company and the mobilization training validation for the 1462nd Transportation Company.

1460th Transportation Company (Palletized Loading System), Midland, Michigan

The 1460th Transportation Company continued to provide the nucleus of support for the state of Michigan's Quick Reaction Force (QRF). The 1460th conducted annual training at Camp Grayling, Mich. The unit conducted two drivers' training schools, and conducted five convoy missions in support of other military units in the state totaling 8,500 miles and 80 tons hauled. During annual training, the 1460th participated in the UK Exchange program. Two UK Soldiers came to the unit and experienced annual training at CGJMTTC and were able to go out and see some of Michigan's surroundings. The 1460th also sent two NCO's

to the UK during that training period. The 1460th Transportation Company of Midland supported the Annual Mackinac Bridge Walk providing assistance and assuring the safety of 36,000 participants.

1461st Combat Heavy Equipment Transport Company, Jackson, Michigan

The 1461st CBT HET Co. began FY-11 with a change in command. CPT Melody Taylor assumed command in October of 2010. Within her first year in command of 1461st, the unit was sourced for deployment. In October of 2010, the unit successfully qualified 217 Soldiers on their individually assigned weapons, to include night fire and Nuclear, Biological, Chemical qualification.

In April through May 2011, the 1461st successfully conducted a National Training Center rotation, to include a full-unit movement with more than 100 pieces of rolling stock and 86 personnel with no equipment loss and no injuries. In June 2011, 70 personnel became fully qualified in Defense Support to Civil Authorities. The unit also deployed 55 personnel in support of the Mackinaw Bridge Security Operations in September 2011. The unit conducted eight convoy missions for a total of 3,300 miles and 62 tons hauled. The unit has supported many events around the community in Concord, Jackson, Grass Lake and Brooklyn. In June 2011, the unit supported the SGT Matthew Ryan Soper Memorial Golf Outing, raising more than \$5,000 for local charities.

1462nd Transportation Company, Howell, Michigan

1462nd Transportation Company was sourced for Kuwait in January 2012 and quickly assembled a 172 Soldier roster for deployment. The unit prepared for their deployment by becoming qualified on all individual and crew serve weapons, conducted drivers training and completed all Army Warrior Tasks. The 1462nd gave back to the community by supporting Habitat for Humanity in picking up and delivering six loads of prebuilt walls for six different houses. The unit completed 22 various missions across the state totaling 35,000 miles and hauling more than 374 tons.

1463rd Transportation Company Wyoming, Michigan

The 1463rd Transportation Company of Wyoming began the fiscal year conducting drivers training and the Army Physical Fitness Test at Fort Custer Training Center. The unit also conducted 26 convoy missions in support of the Michigan National Guard totaling 15,000 miles and 225 tons hauled. The 1463rd in FY11 also began shifting it's training to incorporate convoys during each drill in order to improve driving and allow both drivers training and Mission Essential Training to operate in concert.

The unit continued to support the State Ready Reaction Force (RRF) by building on Defense Support for Civil Authorities (DSCA) training that began in 2010. The unit qualified 100 Soldiers through the battalion and established DSCA training program, which will become inherited by the state to train all RRF units. In September of 2011, the 1463rd was also tasked with the Mackinac Bridge Walk mission. The unit was responsible for traffic control of both pedestrian and vehicular traffic during the event as well as assisting the Michigan State Police. Annual Training 2011 was outlined for the unit with weapons qualification, DSCA and Ready Reaction Force training, as well as drivers training. The unit was called to conduct real world transportation operations for various units and organizations



throughout the state. The unit also conducted land navigation training, a tactical convoy lane, night driving, and crew serve weapons qualification.

Headquarters, 146th Multifunctional Medical Battalion, Ypsilanti

HHC 146th Multifunctional Medical Battalion (MMB), Ypsilanti, Michigan

At the beginning of TY09, the 146th MMB and 1171st ASMC received notification of sourcing to support the CBRNE Consequence Management Response Force (CCMRF). A CCMRF is designed as a federal response in support civil authorities following a CBRNE event when local

and state response is overwhelmed. Upon order, the 146 MMB would deploy forces from the Reserves and other National Guard units from other states conducted chemical, biological, nuclear, and high-yield explosive consequence management (CCMRF) operations in support of TF Medical. As required, the unit provides Level II Health Service Support (HSS), preventative medicine, veterinary services, medical logistics, and limited optometry and blood services to facilitate critical life support and recovery operations.



***1171 Area Support Medical Company (ASMC),
Ypsilanti Michigan***

The 1171st conducted several exercises at Camp Atterbury, Ind., in support of the Operation Vibrant response in the third year of the CCMRF mission. This past year was the transition year to hand over the CCMRF mission back to the active components for FY12. The 1171st ASMC reacted to several mass casualty incidents during the multitude of

worked tirelessly on preparation for the Aviation Resource Management Survey (ARMS), which would prove to be the most successful ARMS in documented MIARNG Aviation history. The 3-238th GSAB passed the ARMS inspection with passing scores in every single functional area. This fiscal year also included final deployment preparations for Detachment 1, Company B 3-238th GSAB (CH-47) from Selfridge. This marked the eighth unit that the 3-238th has successfully deployed since September 11, 2001.

***1-147th Assault Helicopter Battalion (-),
Grand Ledge, Michigan***

The 1-147th AHB spent most of fiscal year 2011 in Iraq. Members of the 1-147th AHB from Michigan joined with the parent unit from Madison, Wis., in June of 2010 and deployed to Iraq. Approximately 110 Soldiers and 15 aircraft from the 1-147th AHB(-) redeployed from Iraq in June 2011. This team broke theater records for safe-flight hour execution, and returned to Michigan with more than 10,000 safe combat flight hours.

***Company B, 1-112th Security and Support
Battalion (-), Grand Ledge, Michigan***

During Fiscal Year 2011, Company B, 1-112th worked tirelessly on preparation for the Aviation Resource Management Survey (ARMS), which would prove to be the most successful ARMS in documented MIARNG Aviation history. Company B, 1-112th S&S passed the ARMS inspection with passing scores in every single functional area. Additionally, Company B 1-112th was selected to be one of the first units in the National Guard to be fielded with the LUH-72 Lakota, which is the most modern Security and Support aircraft.

***Detachment 2, Company B, 351st Aviation
Support Battalion, Grand Ledge, Michigan***

During Fiscal Year 2011, Detachment 2, Company B, 351st ASB worked tirelessly on preparation for the Aviation Resource Management Survey (ARMS). Detachment 2, Company B, 351st ASB passed the ARMS inspection with passing scores in every single functional area. Additionally, Detachment 2, Company B 351st ASB displayed



exercises providing medical support at the point of injury ground evacuated to their level II care or higher as patients were triaged.

***3-238th General Support Aviation Battalion, Grand
Ledge, Michigan***

During Fiscal Year 2011, the 3-238th GSAB



their excellence by being selected as second place in the nation for the Army Award for Maintenance Excellence (AAME).

63rd Troop Command

The 63rd Troop Command has command and control of Michigan combat forces; Infantry, Cavalry, Artillery and Special Troops. This command's pace has been put into overdrive this past year. We successfully brought back our two Field Artillery Battalions the 1-119th and 1-182nd. These two units represented the Michigan National Guard in the highest professional manner during their deployment to Kuwait. While there they took on additional assignments within Kuwait, Iraq, Afghanistan, and Saudi Arabia.

The TC is undergoing transformation with two Field Artillery Battalions. The 1-119th will receive Howitzers while the 1-182nd will receive new Multiple Launch Rocket Systems in the summer of 2012. The brigade is preparing two maneuver units; the 1-125th Infantry and 1-126th Cavalry along with our Military Intelligence Company to deploy in FY12.

Recruiting and Retention Battalion (RRB)

Organization: The RRB is organized into one battalion headquarters, and two subordinate Companies.

Major Changes in Structure: In August, the 1208th Interpreter Platoon was permanently detached from the RRB and attached to the 631st Troop Command.

Significant Events: SSG Deidre Piechocki competed at the Regional Recruiting Advisory Council (RRAC) IV Boards for Marketing NCO of the Year; SFC Christopher Ploucha competed at the RRAC IV for the Directors 54 Award and was the MIARNG 2011 Recruiter of the Year; SGT Jermaine Barnes was named the MIARNG 2011 Rookie of the Year for achieving 125 percent of his annual production mission his first year in the RRB; MIARNG partnered with the Lansing Lugnuts to spearhead a multi-service tribute to Veterans and current members of the military; Wounded Warrior Events-The RRB supported Dewitt H.S., Upper Peninsula organizations, and other events that are fundraise and bring awareness to the Wounded Warrior Project.

The Detroit Lions Coach of the Week/Year Award Program with the Detroit Lions continued as we recognized a coach that best develops his/her players' character, discipline and football skills. The winner was selected by a panel of three newspaper writers; one each from the Detroit Free Press, Grand Rapids Press and Saginaw News. Each coach received a framed certificate and a \$2,000 check written by the Detroit Lions for that coach's athletic program. All weekly winners were honored at an on-field Ford Field awards ceremony during the last Lions game of the season. During the ceremony, the Coach of the Year was announced and awarded an additional framed certificate and \$4,000 check. The 2011 Coach of the Year was Thomas Wilcher, Detroit Cass Tech.

Recruit Sustainment Program: The goal of the RSP is to ensure that all warriors are physically fit, mentally prepared and administratively correct prior to shipping to IADT. Additionally, our goal is to reduce the overall training pipeline loss rate by creating a strong foundation of training that allows the recruit the ability to achieve success while attending IADT and providing the parent unit a MOS qualified Soldier. Specific RSP accomplishments from the past year were: The RSP passed the NGB Accreditation inspection with a 'Go' for all imperatives and subtasks; increased the ship rate using the new NGB calculations from 85.5 to 88.9 percent, Quality Control percentage is currently 92.92 percent; and increased the RSP drill

attendance to 99.50 percent, the highest percentage in 17 months. The year's end Strength Goal was 8,895.

Regional Training Institute (RTI)

The 177th Regiment (RTI) provided Military Occupation Specialty Training (MOS-T) and leadership training to more than 870 Soldiers in FY11. A large portion of these trainees deployed with their units immediately upon graduation.

The Regiment was awarded Institute of Excellence (IOE) status for the 31B (Military Police), 92Y (Supply Specialist), 88M (Motor Transporter), Officer Candidate School, 91/92 courses and the headquarters staff during the TRADOC Accreditation Evaluation. This status enables Michigan's RTI to conduct eight courses, of the above Military Occupational Specialty's, in a year-round status.

The 1st Military Police Battalion trained one Military Police MOS-T courses, graduating 34 Soldiers.

The 2nd Modular Training Battalion conducted four Motor Transporter MOSQ courses in 2011 and graduated 126, 88M10 Soldiers; 24, 11B (Infantry) Soldiers, conducted four Army Basic Instructor Courses graduating 41 Soldiers and Small Group Instructor course graduating 13. Also,

2nd Battalion stood up and conducted two 92Y10 (Supply Specialist) courses graduating 199 Soldiers. The RTI stood up Tactical Certification Course graduating 12, HET Training graduating seven, and was selected as one of two National Guard RTI's to teach Master Resilience Trainer (MRT) course; sending 16 Soldiers through the MRT Facilitators course and teaching Resilience Trainer Assistants (RTA) to Michigan National Guard Soldiers for a total of 115 RTAs trained.

2nd Battalions' Officer Candidate School (OCS) commissioned 19 Officers; 11 accepted commissions through the accelerated program, 11 graduated from the traditional program, with eight accepting their commissions; currently there are six candidates in the traditional class.

The Ordnance Training Company (OTC) graduated 194 Soldiers through the 91D/91B (Power Generation/Wheeled Vehicle) mechanic courses. They were the only Regional Training Site – Maintenance (RTS-M) that scored 100 percent during this accreditation cycle. The Ordnance Training Company also has Michigan's first Ordnance Corps Master Instructor (SFC Larry Ford).

The 177th Regiment (RTI) cross-leveled two Soldiers in FY11 to support our State Partnership in Liberia, in support of the Global War on Terrorism (GWOT).

The Regiment had one Soldier who competed for and won the National Guard Bureau Non-Commissioned Officer of the Year Competition. He was also inducted into the Military Police Commandant's Top 100 list. SSG Adam Little is the 45th Soldier inducted into this list.

51st Civil Support Team

The 51st Civil Support Team conducted more than 70 missions during 2011, to include an immediate response request, standby support, and a wide variety of training and coordination visits. The team worked with local authorities



during two NASCAR races at the Michigan International Speedway, Detroit's North American International Auto Show, and standby for the Super Bowl in Dallas. The 51st ended the year with its capstone training event being an evaluation by Army North in Puerto Rico. The team received an outstanding evaluation by a federal inspection of 96 percent, its highest evaluation yet on the team's ability to meet very demanding administrative and international standards organization's requirements.

126th Press Camp Headquarters

Throughout fiscal year 2011, the 126th Press Camp Headquarters, based at Fort Custer, deployed four individual Soldiers, through cross-leveling, to Iraq and Afghanistan. In July, select members of the Press Camp played a key role in support of the funeral of Former First Lady Betty Ford with photography, video, media escort and administrative support. Then in August members of the PCH introduced their families and friends to a day in the life of a Guardsman during 'Family Day.' Family members started their 'drill day' with an Army

Physical Fitness Test. They then moved to Fort Custer's Simulator Building where they 'fired' the EST 2000, an automated computerized simulator that provides realistic weapons training.

Other family day activities included Drill and Ceremony, a short road march to Fort Custer's Military Operations on Urban Terrain (MOUT) site for a site demonstration, and various military displays where families could try on a Kevlar helmet or Individual Body Armor or taste the military's prepackaged meals known as Meal-Ready-To-Eat or MRE.

Medical Detachment

The Michigan Medical Detachment is assigned as a direct reporting unit to the Joint Forces Headquarters, and has no subordinate units. Our mission is to ensure that the Soldiers assigned to the Michigan Army National Guard are physically fit for duty, whether it is in preparation for deployment or for routine duties here in the state. Our most significant accomplishment during this past year was that we had more than 3,000 Soldiers pass



AIR NATIONAL GUARD

MAJ. GEN. ROBERT JOHNSTON,
COMMANDING GENERAL, MICHIGAN AIR NATIONAL GUARD



Our federal role: To organize, train and equip members to serve the vital interests of community, state and nation by supporting U. S. National Security Objectives.

Our state role: Protecting life and property, and preserving peace, order and

public safety.

Our community role: Participating in local, state, and national programs that add value to America.

110th Airlift Wing

Although the primary purpose of the 110th Airlift Wing is to contribute to the security of the nation and the state of Michigan, the 110th Airlift Wing also has a significant economic impact on the southwest Michigan area through indirect jobs created and jobs supported by annual operational expenditures. Additionally, the local economy derives a significant benefit from local purchases and ongoing construction projects that directly involve local merchants.

In addition to these more obvious benefits, the 110th Airlift Wing has an important relationship to improving and maintaining the quality of labor stock in the area. With training as one of the primary missions, Guard members continue to enhance their personal earning potential, which ultimately results in their increasing participation in the economy. We are able to accomplish this with assistance to

members such as formal education opportunities provided by the Air Force, Air National Guard; resident and correspondence training programs, and federally provided educational benefits to qualified members.

Inspections: In 2011, the Airlift Wing underwent a major Health Services Inspection. In May, members of higher headquarters Inspector General conducted a thorough review of the 110th Airlift Wing's medical programs. The Wing received an 'Outstanding' rating on this inspection for the second time in four years.

Renovation/construction: Renovation began on two maintenance buildings to convert them into space for the 217th Air Operations Group. The cost for construction was \$9 million, well under the \$13 million target. When complete, the facilities will provide state-of-the art communications capability and will be a one-of-a-kind AOG facility in the Air National Guard. Both buildings will house more than 300 AOG members. Additionally, renovation began on the 45-year-old communications building.



110th Airlift Wing Economic Impact

292 full-time employees	\$34.2 Million
764 Traditional Guard payrolls	\$16.7 Million
Annual appropriated expenditures	\$30.2 Million
339 Indirect jobs Created	
Total economic impact	\$81.1 Million

Alpena Combat Readiness Training Center Economic Impact

Military Payroll	\$5.1 Million
O&M Funding	\$14.5 Million
Military Personnel Funding	\$277,000
Civilian Personnel Funding	\$3 Million
Construction Funding	\$7.9 Million
Total Visiting Unit Expenditures	\$860,000
Total	\$31.6 Million
Chamber of Commerce Rollover Factor	× 4.5
Total (including Rollover Factor)	\$126.4 Million

Scheduled for completion and occupancy by June 2012, it will provide more than 35 members of the 110th Communications Flight with up-to-date capability. Renovation of this facility is estimated at under \$3 million. Once both of these programs are complete, the average age of the facilities on the Battle Creek Air National Guard Base will be 17 years old making it one of the most modern bases in the Air National Guard.

Deployments: In 2011, members of the 110th continued to support contingency operations around the world. More than 317 members deployed to several locations in Africa, Iraq and Afghanistan.

The AOG faced its first major operational test with the advent of Operation Odyssey Dawn (OOD) in March, which enforced United Nations resolutions with international military operations in Libya. A total of 45 members served overseas – nine of them on the USS Mount Whitney, the Joint Task Force command ship. Most of the remainder linked up with U.S. Air Forces Africa at Ramstein Air Base in Germany and supported joint air operations at the Air Operations Center. The AOG was the largest Air National Guard organization activated

127th Wing Economic Impact

Wing Payroll - Military	\$32.2 Million
Wing Payroll - Civilian	\$60.3 Million
Local Contracting	
Macomb	\$2.4 Million
Oakland	\$11.2 Million
Wayne	\$1.5 Million
Other Michigan	\$641,000
Outside Michigan	\$18 Million
Building/Construction	
Security Forces(completed)	\$4.2 Million
Fighter Squadron Operations*	\$7 Million
Munitions	
Admin*	\$3.5 Million
Missile Maintenance Bays*	\$2.5 Million
Maintenance*	\$1.8 Million
Energy Projects	
Install Smart Meters on 36 Facilities*	\$900,000
Install DDC Systems on 32 Facilities*	\$3.4 Million
Total	\$149.5 Million

* Indicates estimated completion date in Fiscal Year 2012

to support OOD, which at its height had 3,132 deployed USAF personnel and 153 U.S. aircraft. These generated 2,132 sorties totaling 13,930 flight hours.

Members of the 110th continued their active support of the local community through several programs such as the Combined Federal Campaign, Relay for Life and the Habitat for Humanity. Many commanders participated in events such as Memorial and Veterans' Day ceremonies, school briefings and VA Hospital visits.

Cyber Defense Mission: The 110th Communications Flight continues its future relevance through an emerging cyber defense mission to defend the vast communication network and the Air National Guard's portion of the Global Information Grid. The initial mission began in 2009 in coordination with Air National Guard. The Battle Creek based 110th CF is one of five

communications flights to work with a combat communications squadron to provide Defensive Cyber Operations (DCO) coverage across the Air National Guard, United States Air Force and all FEMA regions for the DoD and numerous government domains.

In 2011 the 110th Communications Flight in coordination with ANG/A6 continued to refine and define their mission set. The highlight of the year came late in the fourth quarter when three of the 110th's DCO professionals deployed to the 90th Information Operations Squadron at Lackland, AFB, Texas. While there, they worked to build and configure more than \$2.5 million worth of equipment that, when refined, is part of the Information Operations Platform. IOP is a system used to protect and provide mission assurance to

team also attended a cyber security exercise hosted by DTE Energy. This was a diverse event that brought together many public and private industry partners, the Army National Guard, the state of Michigan, the FBI, DEA, Border Patrol and other government organizations to discuss emerging cyber issues. The National Guard's Defensive Cyber Operations mission provides the ability to protect critical infrastructure and resources throughout the state and nation. Throughout 2011, the team of dedicated professionals attended numerous advanced Defensive Cyber Operations courses to build their knowledge base as ANG/A6 further refines this capability.

The future is bright and 2012 brings new opportunities and challenges as the time horizon of the mission is currently scheduled out to 2015.

This Defensive Cyber Operations concept supports the planning and implementation processes that will allow the Air National Guard to translate capability decisions into organize, train and equip cyber Total Force Initiative (TFI) activities. One Combat Communication Squadron, five Base Communication Flights, and the 299th Network Operations Security Squadron (NOSS) have been identified as pilot units for



the ANG, U.S. Air Force, and in the future, other government agencies.

In 2011 the 110th cyber operators assisted the ANG to field and test Intrusion Detection and Prevention Systems and firewalls; revitalizing the defense capability throughout the 54 states and territories. In Spring 2011, 110th cyber technicians worked alongside active-duty Air Force cyber defense professionals to upgrade five IOP sensor platforms and better secure the Air Force networks. During the fiscal year, the 110th cyber

team is currently testing and validating the Defensive Cyber Operations concept with initial operating capability (IOC) planned for early Fiscal Year 2012. Upon successful implementation within the pilot units, additional ANG communication organizations will be selected for implementation in Fiscal Year 2013 with the final phase of implementation and all units IOC scheduled to be complete by Fiscal Year 2015.

Current flying mission: C-21 The 110th AW currently has four C-21 twin turboprop engine aircraft authorized and three are assigned. The

aircraft are used for cargo and passenger. In addition to providing cargo and passenger airlift, the aircraft can transport one litter or five ambulatory patients during aeromedical evacuations. In 2011, 900 missions were flown and 1,403 flying hours.

Outstanding Airmen of the Year:

The following members of the 110th Airlift Wing were selected as the Wing's outstanding airman in their respective categories and represented Michigan at the Air National Guard level.

SSgt Kevin Paulson - Airman of the Year

MSgt Jennifer Buehner – Senior NCO of the Year

TSgt Luke Wimby - Honor Guard Member of the Year

MSgt Charles Cressell - First Sergeant of the Year

Capt. Dan Guy—Company Grade Officer of the Year

Alpena Combat Readiness Training Center Annual Report FY 2011

The Alpena Combat Readiness Training Center (CRTC) is 100 percent federally funded and is maintained by the Michigan Air National Guard. The facility is co-located with the Alpena County



Regional Airport in a 675-acre area, seven miles west of the city of Alpena, Michigan. The Alpena Combat Readiness Training Center's mission is to provide premier support, facilities, instruction and airspace to Department of Defense, Department of Homeland Security, coalition and emergency responders to meet the mission requirements of combatant commanders and civil authorities. Our vision aspires to be the premier Air National Guard training environment providing unparalleled mission support, facilities and equipment to all who pass through our gates or airspace.

The Alpena Combat Readiness Training Center supported 14,754 personnel from 251 different units resulting in the execution of more than 62,000 training days. The base hosted 31 MAJCOM inspections and 263 aircraft. Additionally, CRTC personnel issued more than 2,300 vehicles, served 54,382 meals and provided lodging for 42,989 bed nights. Six CRTC personnel deployed in support of Operation Enduring Freedom and Operation Iraqi Freedom. The CRTC received Joint National Training capability certification and was the second organization in the Air National Guard to receive certification.

The Grayling Air Gunnery Range supported 1,331 Total Force sorties requiring 1,969 hours of total range use time. The range safely executed





more than 119,000 strafe and 2,200 bomb events. The range provided support and instruction for 159 Joint Terminal Attack Controllers and trainees. The training provided support for the following: 26 Latvians, 21 Hungarians, 20 Poles, 44 Navy SEAL/Special Boat Teams and 48 USAF Active-Duty and Air National Guard personnel. In addition, the range provided support and training for 49 Joint Fires Observers from U.S. Army elements to include mobile training team support for training in Latvia and Poland.

In support of the Michigan state partnership with Latvia, the Grayling Air Gunnery Range has been actively engaged in continuing to provide unparalleled access to training, education and facility use. The Michigan Air National Guard and the Republic of Latvia conducted the fifth mobile training team and the Latvians received Joint Close Air Support memorandum of agreement certification allowing the Latvians to train their own Joint Terminal Attack Controllers. The range also hosted a Latvian familiarization event at the CRTC which focused on assisting the Latvians with the development of a new Latvian airbase.

The Alpena CRTC was selected to host a Patriot Seven Full-Motion Video training event and received \$1 million in Operations and Maintenance and \$2 million in procurement funds to stand-up the mission-set. Members of the CRTC coordinated and met with the Federal Aviation Administration in Minneapolis for critical airspace development plans to be implemented more than the next 12 months.

The Alpena Combat Readiness Training Center's Medical Readiness Training Site (MRTS) provided another successful training program during the 2011 calendar year. The MRTS staff provided

Expeditionary Medical Support System training to 1,154 students from across the Air National Guard. The mobile EMEDS program conducted training at two remote sites; Elmendorf, Alaska (67 students) and Volk Field, Wisconsin (Patriot Seven). One OSAT mission was carried out in Deagu, South Korea which provided training for 34 Reservists.

The Alpena CRTC Medical Group effectively stood-up a medical management course labeled CERFP/HRF by way of Active-Duty for Operational Support personnel. The CERFP/HRF program provides professional and adaptive Continuous Medical Readiness Training to Air National Guard and other military and civilian personnel in support of the Alpena CRTC CBRN Medical Casualty Course. The CERFP/HRF medical team performs in the role of the Observer Controller/Evaluator during National Guard Bureau CERFP/HRF EXEVALS to provide exercise inputs, evaluate participant performance and provide timely feedback to facilitate effective education. The mobile training team provided training for 450 students across the total force.



The Alpena Combat Readiness Training Center Mission Support Directorate was highly engaged in several construction projects during the year. The Civil Engineering team successfully completed the design and construction of the hangar taxiway reconstruction (\$2.3 million), repaired concrete spalls and resealed all joints on the military aircraft ramp (\$700,000), and spearheaded a maintenance project to reseat all concrete joints on the main runway.

MILCON project (\$820,000). Civil Engineering also started construction of the FY10 \$7.2 million MILCON project to construct a new 31,000 square foot troop quarters facility and an 8,000 square foot equipment storage facility. Construction is currently 95 percent complete. A total of \$7.3 million in Sustainment, Restoration and Modernization (SRM) was invested in the CRTC in design, repair and construction in FY11.

The Department of Defense selected the Alpena CRTC to become a host for the STARBASE program. The program is made viable through the Department of Defense and their mission is to expose youth to the technological environments and positive role models that are found on military bases and installations. The CRTC renovated a building for the program to provide classroom space and the STARBASE program will begin hosting students in April 2012.

Base members participated in Relay for Life, supported Project Connect and assisted and donated during the American Red Cross Blood Drive. The CRTC Honor Guard participated in seven events to include military funerals and local parades. The Family Support group engaged with the Salvation Army to provide mittens, hats, scarves and canned goods to those in need. The CRTC and Military Support Committee hosted four military receptions for 450 visiting military personnel.

The River Club (a CRTC private organization)

in conjunction with Alpena Community College, announced the creation of the Combat Readiness Training Center Scholarship. The scholarship will award \$2,500 annually to a full-time student enrolled with the college and applicants must complete an essay describing what it means to be an American and how they plan to contribute to society through their education.

The CRTC hosted the first-ever Community



Appreciation Day in August 2011. The Open House event allowed members of the community access to the installation where they were given tours of the base. The tours offered a behind-the-scenes look at how the base operates, the types of training it provides and solidified a better understanding of the Air National Guard.

The Alpena Combat Readiness Training Center provides an intense amount of revenue generation and job creation to the Alpena and Grayling areas. Members of the CRTC are incredibly efficient as they are actively involved in 10 of the 13 Air National Guard mission-sets and base personnel complete 34 percent of the United States Air Force mission on 7 percent of the USAF Budget. Not only is the base a vital part of the economic climate, the services the base provides to the Air National Guard are immeasurable.

127th Wing

127th Operations Group

107th Fighter Squadron

127th Maintenance Group

127th Aircraft Maintenance Squadron

127th Maintenance Squadron

127th Mission Support Group

127th Civil Engineer Squadron

127th Logistics Readiness Squadron

127th Force Support Squadron

127th Security Forces Squadron

127th Medical Group

127th Air Refueling Group

171st Air Refueling Squadron

191st Aircraft Maintenance Squadron

107th Weather Flight

Personnel

127th Wing: 572 full-time employees

127th Wing: 978 Traditional Guardsmen

2011 Accomplishments

Selfridge Air National Guard Base was named the Airfield Flight Operations Complex of the Year by the Air National Guard

The 127th Air Refueling Group flight crews, maintainers and aircraft deployed to Guam for 30 days in support of Pacific Command missions.

The 127th Air Refueling Group supports Operation Odyssey Dawn deploying on short notice KC-135 Stratotanker and flight crews.

Col. Michael T. Thomas assumed command of the 127th Wing of the Michigan Air National Guard in June 2011. Thomas, a KC-135 pilot, replaced Brig. Gen. Michael L. Peplinski as the wing commander. Peplinski, who had served as the wing commander since December 2005, retired after more than 32 years of military service.

The 127th Wing at Selfridge Air National Guard Base passed a major milestone when the wing's A-10s were declared Initial Operating Capable in late June. Typically, a wing spends three years in the formal conversion process from one aircraft to another before reaching IOC status. The 127th Wing began converting to the A-10 in early 2009 and declared IOC status after two and a half years. Previously, the wing's fighter squadron had flown F-16 Falcon aircraft.

The 107th Weather Flight held their annual Gray Wolverine training exercise at the Alpena CRTC and Camp Grayling. Among the training taking place during the Gray Wolverine exercise were

marksmanship training with a variety of weapons, survival skills in a hostile environment and small unit tactics.

More than 40 members of the 127th Logistics Readiness Squadron participated in mission oriented training alongside active-duty military, Alaskan Air Guard, and civilian counter parts, as well as Army components present at Joint Base Elmendorf/Fort Richardson, also known as JBER. The Selfridge Airmen flew to JBER for a two-week deployment at the end of July for training in the areas of logistics planning, vehicle operations, traffic management, fuels, transportation, and supply.

The 127th Wing hosted the Selfridge Air Show and Open House in August. The free event drew a crowd of about 150,000 to the base over the course of the weekend. At approximately 1:30 p.m. Sunday, Aug. 20, 2011, during an acrobatic aircraft performance during the 2011 Selfridge Air Show and Open House, civilian performer Todd Green fell approximately 200 feet while attempting to transfer from a fixed wing aircraft to a helicopter. Mr. Green died as a result of the fall.



Roughly two dozen members of the 127th Civil Engineering Squadron returned to Selfridge ANGB in early September after six months of duty in Afghanistan.

More than 300 Michigan Airmen and about a dozen A-10 aircraft deployed to Afghanistan. The deployment is the largest ever for the Michigan Air National Guard to Afghanistan. Deployed to Kandahar Airfield, a NATO base in southern Afghanistan, are personnel from the 107th Fighter Squadron, the 127th Operations Group and the 127th Maintenance Group.

The Airmen of the 127th Air Refueling Group began a series of rolling mobilizations in November 2011 that is anticipated to keep dozens of members of the Michigan Air National Guard on duty at least for the next year.

The 127th Air Refueling Group was been honored for accuracy in its fueling operations. Air Mobility Command announced the award as part of AMC's Energy Incentive Award Program. The 127th was named the top KC-135 wing in the AMC for fueling accuracy, minimizing the number of over-fueled sorties. An over-fuel exists when actual ramp fuel exceeds planned ramp fuel by 1,500 pounds or more.

The 127th Security Forces Squadron has a new home on Selfridge Air National Guard Base. The total cost of the SFS project was approximately \$4.2 million

Chief Master Sgt. Matt Mageira, Senior Master Sgt. Jeff Talaga and Maj. Tom Sierkowski were awarded the Bronze Star Medal for their service in Afghanistan in 2011. The three Airmen, all assigned to the 127th Civil Engineering Squadron at Selfridge Air National Guard Base, Mich., served with a construction unit while forward deployed. During their deployment, the three Airmen served as leaders of the squadron, which was integrated with an Army engineering brigade. The Air Force squadron accomplished more than 160 construction projects, worth more than \$75 million. During their deployment, they and their squadron conducted numerous outside the wire missions and built the largest AM-2 MATT airfield in Air Force history, allowing for the completion of five named combat operations. The Airmen were awarded the medals at a Dec. 4, 2011, commander's call at Selfridge.

Smart meters are being installed on 36 buildings around the base and direct digital control systems are



being installed in 32 buildings. The use of the meters allows technicians to fine tune certain operations to minimize energy consumption during peak usage times. The DDC is a hyper-efficient thermostat which also allows for remote monitoring, allowing a technician at one central location to monitor energy usage in multiple locations at once.

Named Airman of the Year for the 127th Wing for 2011 were:

- Airman 1st Class Jacob Tufts, 127th Air Refueling Group, Airman of the Year.
- Technical Sgt. David Bowers, 127th Air Refueling Group, Noncommissioned Officer of the Year.
- Master Sgt. Robert Sutton, 127th Mission Support Group, Senior Noncommissioned Officer of the Year.
- Master Sgt. Richard Gordon, 127th Mission Support Group, First Sergeant of the Year.
- Capt. Todd Wasilewski, 127th Air Refueling Group, Company Grade Officer of the Year.

DEPARTMENT OF VETERANS AFFAIRS

JASON ALLEN
DEPUTY DIRECTOR OF VETERANS AFFAIRS



Organization

The Veterans Affairs Directorate has responsibility for the administration and operation of the Michigan Veterans Trust Fund, the Michigan Homes for Veterans, constituent service

or referral and the state's grant to chartered Veterans service organizations and the Michigan Association of County Veterans Counselors.

The governor highlighted issues facing Veterans in two of his 'special messages' in 2011. He brought attention to the fact that Veterans are entitled to health care through Veteran Administration Medical Centers (VAMC) and Community Based Outpatient Clinics (CBOC) and outreach will include increasing enrollment by Veterans into VA's health care system to get the medical attention they may need.

He further focused on Veterans in his special message on Michigan's 'Talent' in that Veterans bring great talent to Michigan's workforce yet statistics show that unemployment is very high for returning Veterans. Incentives are in place for employers to hire Veterans based on the talent they bring from their military experience and programs will focus on bringing Veterans and employers together.

Veterans Service

Ensuring its 703,000 Veterans are made aware of available benefits and aiding them in the application processes to receive those benefits is a primary means by which the state of Michigan expresses its appreciation for their service. The continued development and operation of programs which provide benefit counseling and

representation to Michigan's Veterans is a chief responsibility for the Veterans Affairs Directorate.

Since 1927 the Michigan Department of Military Affairs has been appropriating funds to Veteran Service Organizations (VSO) in exchange for advocacy provision to Michigan's Veterans to help them secure the U. S. Department of Veterans Affairs health, financial, educational and other benefits for which they are entitled.

These funds are annually granted to VSO's because only agents and organizations that have been accredited by the USDVA are authorized to prepare, present and prosecute claims for USDVA benefits on behalf of Veterans. This authority to advocate for Veteran's benefits is granted solely by the Secretary of Veterans Affairs, pending application, through Code 38 of Federal Regulations, section 14.628(B) and essentially indicates faith by the USDVA that the grantee is capable of representing a Veteran's complete claim to include appeals.

Because the state of Michigan is not accredited by the USDVA it cannot directly provide advocacy for the state's Veterans. In 2012 the Veterans Affairs Directorate will make an application to the Secretary of Veterans Affairs to obtain accreditation for the purpose of enhancing its capacity to advocate directly on behalf of Michigan's Veterans.

As an accredited organization the Veterans Affairs Directorate along with a coalition of VSO's would provide Veterans and their dependents with the advocacy necessary to help them secure the USDVA health, financial and educational benefits to which they are entitled. Additionally, it would bear out Veterans Affairs expectancies of heightened professionalism among service organizations and officers, support the directorate's emphasis on accountability of benefit provision while simultaneously ensuring the state of



Michigan Veterans Affairs will be the leader in preparing Michigan for the sustained successful future provision of Veteran's benefits.

Veterans Homes

Michigan has two state Veterans homes located in Grand Rapids and Marquette. Governance of the homes is the shared responsibility of the Board of Managers and the Department of Military and Veterans Affairs. The Managers are appointed to their positions by the governor of the state of Michigan, with the advice and consent of the Senate.

The homes have extensive professional staffs consisting of nurses, doctors, pharmacists, dieticians, social workers, nurse aides and activity therapy aides who work hard to ensure the Veterans who live at the home have a positive experience. The homes have in-house pharmacies, physical and occupational therapy rooms, a chapel, dental clinics and vision clinics. All Veterans of the Armed Forces of the United States who are eligible for VA health care benefits are eligible to apply to the homes. Applicants must be residents of Michigan or have been a resident when they entered the service. Spouses, widows, widowers and former spouses of eligible Veterans, and Gold Star parents are also eligible to apply for admission.

Each resident is assessed a monthly charge ranging from \$0 to a current maximum of \$3950 based on their ability to pay. The homes benefit coordinators partner with service officers to assist with the application for benefits.

Veterans who are 70-100 percent service-connected disabled, or who require nursing home care specifically for a service-connected disability are entitled to free nursing home care with the VA reimbursing the homes for the full cost of care.

The Grand Rapids Home for Veterans opened in 1885 and currently provides care for 550 Veterans and dependents, with approximately 460 in skilled nursing and 90 in residential 'domiciliary' beds. The home also provides benefits assistance, community activities and social events. The mission of the home is to provide Veteran care in a way that promotes independence, self-worth and dignity to men and women who have served their country.

The D.J. Jacobetti Home for Veterans in Marquette opened in 1981 after citizens and

Veterans organizations lobbied for a Veterans home to be located in the Upper Peninsula. The legislature passed Public Act 107 of 1977 and funds were approved to purchase the St. Mary's hospital with the sale completed on May 15, 1979. After two years of work to prepare the building, the facility was named Dominic J. Jacobetti Veterans Facility to honor the long time chairman of the House Appropriation Committee who served in the Michigan House for 38 years. The home currently has approximately 190 residents ranging from WWII to the Gulf War. The mission of the home is to surround members with a home-like environment in which they are nurtured, strengthened, and comforted so that they may enjoy life to the fullest extent possible.

Veterans Trust Fund

The Michigan Veterans Trust Fund received 5,057 requests for military discharge certificates and dispersed \$1,273,624 through the Veterans Emergency Grant Program.

Applications for MVTF Assistance	
Applications Received	2,209
Applications Approved	1,395
Veterans/Dependants assisted	2,839
Grants Requested	\$3,334,865
Grants Approved	\$1,273,624
Categories of Grant Assistance	
Rent	\$362,235
Heat	\$353,425
Mortgage	\$154,719
Transportation	\$113,583
Home Repair	\$119,293
Medical	\$51,965
Food	\$18,412
Utilities/All Others	\$35,372
Property Tax	\$46,629
Miscellaneous	\$17,987
Total Grants	\$1,273,624

UNITED STATES PROPERTY & FISCAL OFFICE

COL. JAMES STOKES
DIRECTOR, MICHIGAN PROPERTY & FISCAL OFFICE



Mission: The United States Property and Fiscal Office (USPFO) will proactively support the readiness of our customers with federal resources

which support community, state and federal missions.

Vision: To be an organization which is; team, customer and mission focused; excels at supporting the Michigan National Guard and its emerging missions.

Purchasing and Contracting Division

The USPFO Purchasing and Contracting Division along with contracting offices at Alpena, Battle Creek, and Selfridge Air National Guard bases successfully executed 1,234 contracting actions totaling \$60.6 million in FY11 compared to \$76.8 million in FY10. As a state, the Michigan National Guard contracting teams have met all socio-economic goals established by National Guard Bureau for the third year in a row. The Division's Government Purchase Card program effectively executed \$2.9 million in FY11.

The USPFO Purchasing and Contracting Division welcomed home members of the 1999th Contingency Contracting Team during FY11 from an exceptional deployment. The combined contracting efforts of three contingency contracting officers awarded more than 200 commercial contracts for supplies and/or services with a value of approximately \$13 million, 3,000

Blanket Purchase Agreement (BPA) calls were placed valuing more than \$300 million, more than 20 BPAs were managed, valued at more than \$15 billion, 80 construction contracts were awarded with a value of \$8.5 million, 50 service contracts were administered and managed with a combined value of \$27.5 million, and nearly 3500 various other contracting actions were completed. More than 65 outside of the wire site visits were safely and successfully conducted. All members were recognized by General Officers for



their outstanding performance and contributions.

The Michigan contracting offices represented the state well at the national level with two of our contracting officers being members of the Acquisition Advisory Council. This council is responsible for advising National Guard Bureau on acquisition policy and planning bi-annual National Contracting Conferences.

The USPFO Purchasing and Contracting Division hosted a Contracting Officer Representative course conducted by Defense Acquisition University to train members of the Michigan National Guard who work directly with contractors as a secondary responsibility.

Comptroller Division

The Comptroller Division manages the federal budget; accounts for and pays all traditional Soldiers, Active Guard and Reserve (AGR) Soldiers and all Soldiers mobilized in support of Operation Iraqi Freedom (OIF) and Operation Enduring Freedom (OEF); processes and pays all commercial vendor invoices; processes all Soldier travel vouchers for reimbursements; accounts for all federal funding within fiscal accounting; and operates an internal management control branch, auditing our own systems and functions for fiduciary, pecuniary, and program compliance.

The Comptroller Division accomplished the following mission:

Lead the Michigan Army National Guard's (MIARNG) effort to field the General Fund Enterprise Business System (GFEBS). This system replaces more than 70 "legacy" accounting, budget, financial management, and accounts payable systems and integrates the processes they performed into a single, auditable, cost-based accounting system. Comptroller Division actions included coordinating the completion of user computer-based and instructor-lead training, mapping user roles, facilitating system permissions, and conducting monthly data cleansing and data preparation for an error free transition.



Budget Branch managed and successfully executed four federal appropriations:

- Operations and Maintenance (O&M) 2020 - \$1,957,782.00
- Military Construction, Army National Guard (MILCON) - \$15,772,908.82
- National Guard Personnel and Administration (NGPA) 2060 - \$81,986,171
- Operations and Maintenance, National Guard (OMNG) 2065 - \$98,489,333

(All appropriations, executed outlays totaling 99% in obligations)

Pay and Voucher Exam Branch provided the following support towards Soldiers and commercial businesses:

- Processed pay for 8,950 Soldiers in excess of \$74,481,572 (dollar amount excludes mobilized Soldiers).
- Processed pay for 1,938 mobilized Soldiers in support of OIF/OEF.
- Fielded Wide Area Work Flow (WAWF), which allows vendors to submit digital invoices.

Internal Review

The Internal Review Division completed 42 audit engagements during the fiscal year; which included formal, special, consulting, liaison and follow-up services. This surpasses the national goal of completing more than seven engagements per auditor assigned. The auditors provided customers with professional, objective, timely, and relevant audit services. The auditors also identified \$70,202

in potential cost savings, during the engagements.

The Internal Review Division has continued to play a role in the review of national issues and assists in training, as needed, for the Internal Review community. All auditors continue to take professional courses to better enable them to discharge their duties within the division. All members of the audit team belong to professional audit or accounting organizations, which further enhances their capabilities. In addition, the Adjutant General recently accepted a nomination as a representative to the Internal Review Advisory Committee, which deals with national issues.

The Michigan National Guard Internal Review Office also received the 2011 Office of the Year Award and the Excellence in Auditing Award from the National Guard Bureau, Internal Review Office at the annual training conference held in Bloomington, Minn., on June 13, 2011. The Office of the Year award is based on several performance measures, which include: total number of audits completed; return on investment; number of engagements per auditor; percentage of available time used as direct time; and the percentage of follow-ups completed and recommendations implemented. It is presented to the office with the highest overall standing from all 54 states and territories.

Supply and Services Division

The Supply and Services Division is the largest and most diverse division within the United States Property and Fiscal Office. The division is responsible for supplying and equipping Michigan Army National Guard Soldiers and units with individual clothing & equipment, as well as organizational equipment (vehicles, weapon systems, communications equipment, etc) to accomplish a diverse mission.

The Division is divided into five major areas: Central Issue Facility (CIF); Material Management Branch (MMB); Property Management Branch (PMB); Storage and Distribution Branch, and the Installation Transportation Branch.

The Central Issue Facility (CIF) was tasked to complete the high demand and quick turn-around requirements

for deploying Michigan Army National Guard Soldiers at a level of intensity that was highly visible at all levels of leadership. Over the past year, CIF personnel processed more than 5,000 requests for new equipment, valued at approximately \$4 million, as well as, more than 5,400 requests to turn in old or outdated equipment with an approximate value of approximately \$3 million.

The Material Management Branch (MMB) quality checks all Military Standard Requisitioning and Issue Procedure (MILSTRIP) orders received from units of the MIARNG. Equipment orders placed and filled through the Standard Army Retail Supply System in 2011 totaled just over \$2.8 million. The branch also serves as the Central Clothing Distribution Facility (CCDF) administrator, a web-based individual clothing ordering system, which allows units to order Army Combat Uniforms, Army Service Uniforms and other clothing on a routine basis. In 2011, \$650,000 was allocated to units in order to provide Michigan Soldiers with uniforms.

The Material Management Branch has oversight of Class I (Food Rations), Class III (Fuel), and Class VIII (Medical) requisitions from our MIARNG units and coordinates their transmission and shipment of the supplies. In 2011, there was more than \$1 million in food requisitions processed.

The Property Management Branch (PMB) manages and accounts for all federal material and equipment assets in the Michigan Army National Guard. The Property Management Branch performed Annual Property Book Reviews and





highly skilled and technically proficient personnel ensure regulatory requirements are met for shipping hazardous materials, sensitive items, as well as overweight and/or oversized equipment.

In addition, the Transportation Branch arranged commercial flights for more than 3,930 Soldiers and moved more than 42,000 passengers by commercial bus. In 2011, branch personnel were responsible for certifying for payment of nearly \$2.5 million in commercial airline expenses, more than \$1.6 million in shipping costs, and more than \$744,000 for commercial bus expenses for the MIARNG.

Change of Command Property Book Reviews to reconcile each property account in accordance regulatory requirements throughout the year.

Total asset accountability was \$934 million in federal property.

The PMB supervisor acts as the Total Package Fielding manager for the USPFO. As such, she coordinates the receipt process for all new and specially procured federal property. Throughout FY11, the PMB facilitated the receipt and accounting of \$48.6 million in new or specially procured federally funded property.

The Storage and Distribution Branch is the operational center of logistics for the Michigan Army National Guard. This facility is the only warehouse in the state of Michigan tasked to receipt for federally funded property. For this reason, a full range of warehousing activities is performed on a daily basis. This branch also provides an equipment pick-up and delivery service to all customers throughout the state. Over the past year the warehouse has conducted 63 fielding's of new equipment to Michigan Army National Guard units; representing more than 1,996 pieces of equipment, and processed more than 39,000 supply transactions through the Army Supply System.

Finally, the Installation Transportation Branch arranges for the commercial movement of Army National Guard personnel, material, and supplies into, through, and out of the state of Michigan. During the last year, transportation branch personnel orchestrated the movement of more than 14.5 million pounds of freight. These

Data Processing Center

The mission of the Data Processing Center (DPC) is to provide local technical policies, procedures and guidelines in the implementation of National Guard Bureau and state of Michigan requirements in the area of Information Management and Technology; to effectively manage the United States Property and Fiscal Office (USPFO) automation resources, provide system and network security and insure data integrity.

The DPC division is currently manned by seven highly technical team members; one non-dual status and six technicians. DPC members attended several technical courses in 2011 and all members obtained and/or maintained required Department of Defense Information Technology (IT) security certifications.

The DPC hosts the automation needs of each USPFO division; ensuring each division has consistent visibility, integrity, and security of all orders and awards requests, federal funding, Soldier retirement, pay processing, unit personnel information collection and reporting, and mobilization pay systems. The DPC provided for and maintained all military and civilian computers, network/software/database/WEB applications and communication systems that facilitate interaction with internal/external military and civilian entities; ending the year with more than 99 percent of all IT stations being migrated to mobile laptop docking station platforms while maintaining operability 99 percent of the time.

HUMAN RESOURCES



COL. TIMOTHY HOUCHELI
DEPUTY DIRECTOR OF VETERANS AFFAIRS

In the midst of continued change, we met our challenges directly, and made progress toward achieving the following priorities and goals.

FY11 Division Accomplishment

Continue to Advance Diversity

Valuing diversity is the absolute fundamental cornerstone to this organization. The overall diversity posture showed an increase for minority participation in the total workforce. In support of our commitment to an inclusive environment, we are focusing on the organization's commitment to recruitment and retention, fostering an all-inclusive work environment, and supporting diverse communities.

Our division strongly supports the core values of the organization; to create and maintain a workplace that provides respect, dignity, and fairness to all employees.

To meet the emerging staff and supervisor needs, the Equal Employment and Opportunity (EEO) Office featured several management courses, targeting specific skills. Alternative Dispute Resolution (ADR) training was conducted to encourage the use of mediation to provide a more creative solution to resolving internal conflict. The annual Michigan National Guard 2011 Diversity Workshop provided the tools and hands-on training to put diversity to work. Additionally, EEO counselors were trained and certified in writing reports of counseling, identifying issues, conducting inquiries, and pursuing resolution options.

Labor Relations – Negotiation of the 2011 Army Modern Operating Agreement (MOA)

The Michigan Army National Guard Labor-Management Partnership approved a revised Army Modern Operating Agreement (MOA).

The new 3-year Labor-Management agreement between the Adjutant General and the Laborers' International Union of North America (LIUNA), was signed January 18, 2011 during a quarterly Army National Guard State Partnership Council meeting.

FY11 Economic Impact

The salaries paid to organizational members and their spending within the community ripple through the region's economy.

FY11 Benefit Programs

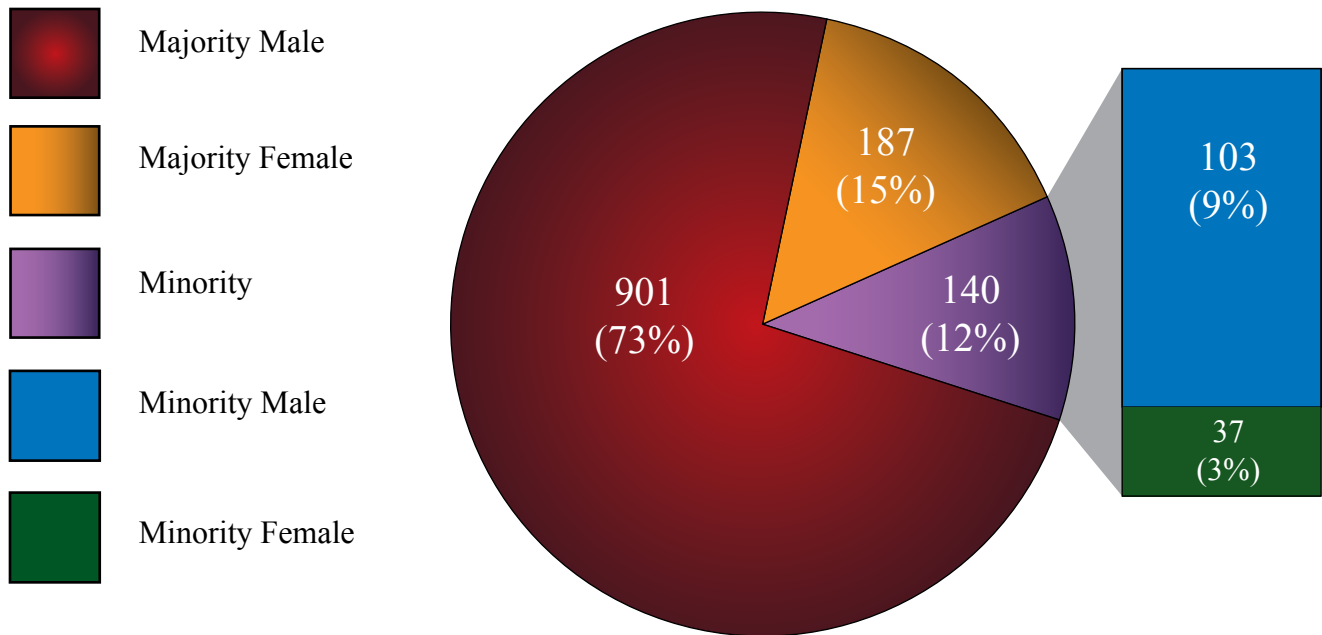
Workers' Compensation efforts have led to decreasing submission of workers' compensation claims with the focus of trend analysis and safety precautions.

Number of Claims

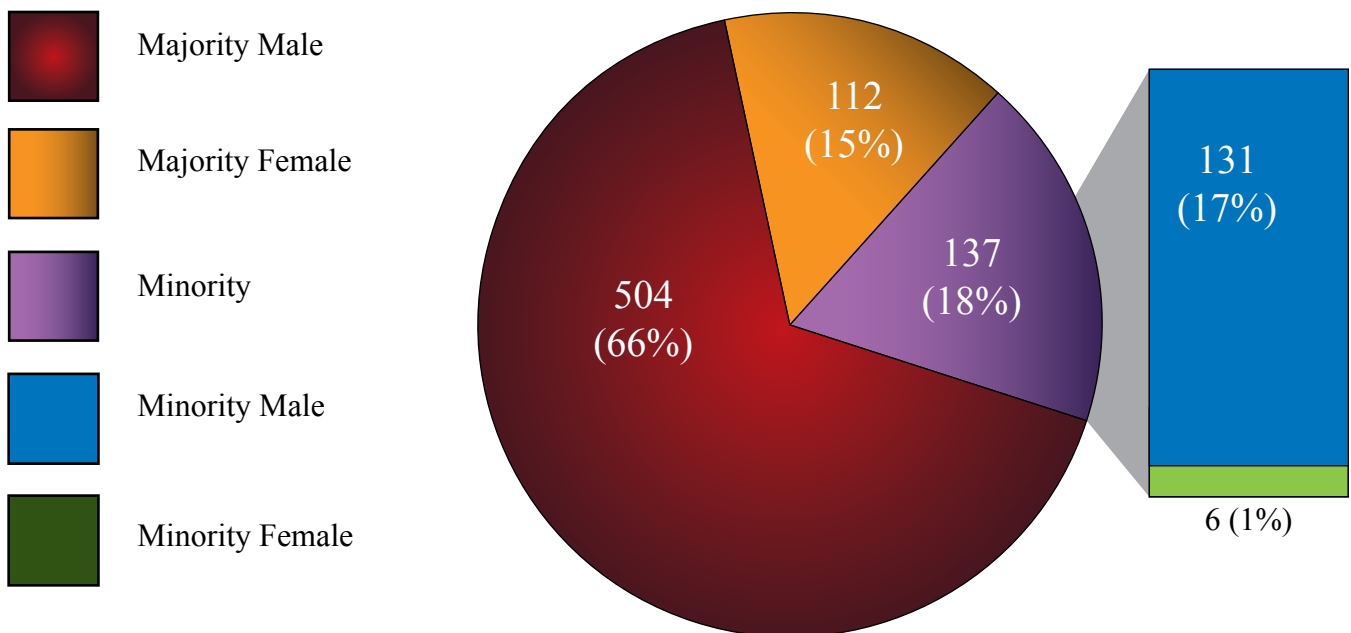
2009	52
2010	45
2011	30



Army National Guard Fulltime Technician and Active Guard Reserve



Air National Guard Fulltime Technician and Active Guard Reserve



Human Resource Office - Active Guard Reserve Branch Fiscal Year 2011 Tracker

AGR Job Advertisements	69
AGR Enlisted Promotion System (EPS Vacancy Fills)	58
Fulltime National Guard Duty (FTNGD) Job Advertisements	68
AGR Soldiers Mobilized	11
AGR Soldiers Demobilized	72
AGR Tour Extensions	40
Career Status Bonuses	9
AGR Medical:	
Convalescent Leave over 30 days	2 pending - 2 completed
Permanent Profile	9
Fit-for-Duty Evaluations	5
Behavioral Health	1 pending - 2 completed
Medical Evaluation Board	10 pending - 3 completed
Military Occupational Specialty Administrative Retention	2
Separation Documents:	
DD Form 214	310
DD Form 215	11
DD Form 220	35
Remove from Active Duty (REFRAD):	
Voluntary	8 pending / 12 completed
Involuntary	3 pending / 6 completed
Medical	1 pending / 3 completed
AGR Retirement	20 pending / 13 completed

Human Resource Office – Active Guard/Reserve (AGR) Branch Fiscal Year 2011 Budget

AGR Pay and Allowance	\$59,381,000
AGR Mission and Medical Travel	\$927,000
AGR Permanent Change of Station (PCS)	\$123,000
Fulltime Equivalency (FTE) Pay and Allowance(Pre-MOB)	\$3,438,000
Mobilization Augmentee (MOBAUG) Pay and Allowance (Post MOB)	\$1,916,000
Total	\$65,785,000

Human Resource Office – Active Guard/Reserve (AGR) Branch Fiscal Year 2011 Budget

AGR Pay and Allowance	\$59,381,000
AGR Mission and Medical Travel	\$927,000
AGR Permanent Change of Station (PCS)	\$123,000
Full Time Equivalency (FTE) Pay and Allowance (Temporary Pre-Mob Support)	\$3,438,000
Mobilization Augmentee (MOBAUG) Pay and Allowance (Temporary Post MOB Support)	\$1,916,000
Total	\$65,785,000

2011 Economic Impact(Federal Funds)

Totaled by Congressional District

Michigan Army National Guard

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
MTC - MIARNG TNG CTR CP GRAYLING (-)	1	Crawford	CAMP GRAYLING	\$5,130,835.45
CO B RECRUIT SUSTAINMENT DET	1	Crawford	CAMP GRAYLING	\$116,869.34
CO C RECRUIT SUSTAINMENT DET	1	Dickinson	KINGSFORD	\$96,371.23
FMS 16	1	Marquette	ISHPEMING	\$577,696.81
FMS 16A	1	Dickinson	KINGSFORD	\$429,714.76
FMS 16B	1	Chippewa	SAULT SAINTE MARIE	\$355,092.44
W8V4 MI ARNG MATES 1	1	Crawford	CAMP GRAYLING	\$3,783,157.34
DET 4 MI ARNG REC & RET BN	1	Crawford	CAMP GRAYLING	\$70,740.63
DET 5 MI ARNG REC & RET BN	1	Dickinson	KINGSFORD	\$37,448.96
1437 ENGR MULTI-ROLE BRIDGE CO	1	Chippewa	SAULT SAINTE MARIE	\$1,187,840.06
1437 EN CO ASSLT FLT FWD2	1	Chippewa	SAULT SAINTE MARIE	\$67,997.42
1437 EN MULTI-ROLE BRIDGE CO FWD3	1	Chippewa	SAULT SAINTE MARIE	\$0.00
177MPB 107EN BN FSC	1	Marquette	ISHPEMING	\$676,625.27
CO B (-) 107 EN BN CBT CORPS	1	Gogebic	IRONWOOD	\$63,184.30
107 EN BN HSC REAR	1	Marquette	ISHPEMING	\$923.44
177MPB 107EN BN HHC	1	Marquette	ISHPEMING	\$1,439,086.16
1-125INF BN CO B DET 1	1	Alpena	ALPENA	\$221,959.89
177MPB 210MP 46MP CO CBT SPT	1	Cheboygan	CHEBOYGAN	\$874,231.43
177MPB 507EN 1439EN DET FFTG TM	1	Crawford	CAMP GRAYLING	\$144,518.19
177MPB 507EN 1440EN DET FFTG TM	1	Crawford	CAMP GRAYLING	\$248,037.63
177MPB 107EN 1432EN CO DET1	1	Iron	IRON RIVER	\$112,765.85
177MPB 107EN 1432EN CO ENGINEER SPT	1	Dickinson	KINGSFORD	\$772,898.76
1432(-)EN CO ENGINEER SUPPORT REAR	1	Dickinson	KINGSFORD	\$147,404.84
177MPB 507EN 1442EN DET FFTG TM	1	Crawford	CAMP GRAYLING	\$71,020.93
177MPB 507EN 1434EN CO VERT CONSTRUCT	1	Crawford	CAMP GRAYLING	\$887,478.53
177MPB 507EN 1434EN CO VERT CONSTRUCT	1	Crawford	CAMP GRAYLING	\$11,172.40
177MPB 107EN 1430EN CO DET1	1	Marquette	MARQUETTE	\$3,094.08
177MPB 107EN 1430EN CO VERT CONSTRUCT	1	Delta	GLADSTONE	\$417,959.71
177MPB 107EN 1430EN CO HOME DET	1	Delta	GLADSTONE	\$251,597.31
177MPB 107EN 1431EN CO DET1	1	Barga	BARAGA	\$358,641.78
177MPB 107EN 1431EN CO SAPPER CO	1	Houghton	CALUMET	\$480,529.67
1431 EN CO SAPPER REAR	1	Houghton	CALUMET	\$54,040.65
272RSC 1225CS 1071OD CO	1	Crawford	CAMP GRAYLING	\$1,792,172.50
CONGRESSIONAL DISTRICT 1				\$9,836,729.46
FMS 24	2	Muskegon	MONTAGUE	\$259,081.71
177MPB 507EN 1436EN CO HORIZONTAL CONSTR	2	Muskegon	MONTAGUE	\$379,348.89
177MPB 507EN 1436EN CO HOME DET	2	Muskegon	MONTAGUE	\$194,466.56
1436 EN CO (CBT SPT EQ)	2	Muskegon	MONTAGUE	\$13,986.67
63TC 1-126CAV RECON TRP A	2	Waxford	CADILLAC	\$1,001,792.26
63TC 1-126CAV RECON TRP A HOME DET	2	Waxford	CADILLAC	\$112,708.51
63TC 1-126CAV RECON TRP B	2	Manistee	MANISTEE	\$1,295,206.00
CONGRESSIONAL DISTRICT 2				\$3,256,590.60
63D TRP CMD	3	Kent	WYOMING	\$1,255,651.17
W78L 63D TRP CMD FWD	3	Kent	WYOMING	\$7,560.71
MIARNG FLD MAINT FMS 04	3	Kent	GRAND RAPIDS	\$905,946.70
DET 2 MI ARNG REC & RET BN	3	Kent	WYOMING	\$70,416.61

2011 Economic Impact(Federal Funds) Totalled by Congressional District Michigan Army National Guard

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
63TC 86IBCT SPECIAL TR CO C	3	Kent	WYOMING	\$428,647.52
63TC 86IBCT STB C HOME DET	3	Kent	WYOMING	\$61,615.04
63TC 86IBCT SPECIAL TR HHC DT2	3	Kent	WYOMING	\$21,681.93
DET 2 HHC 86 IN BN REAR	3	Kent	WYOMING	\$19,776.20
63TC 1-125INF BN CO C	3	Kent	WYOMING	\$1,762,933.89
63TC 1-125INF BN CO C HOME DET	3	Kent	WYOMING	\$268,178.13
63TC 1-126CAV 237BSB CO D	3	Kent	WYOMING	\$1,351,427.51
63TC 1-126CAV 237BSB CO D HOME DET	3	Kent	WYOMING	\$163,315.78
177MPB 631TCD 126AG ARMY BAND	3	Kent	WYOMING	\$440,724.10
272RSC 246TC BN 1463TC CO T MDM TRK	3	Kent	WYOMING	\$1,119,065.85
CONGRESSIONAL DISTRICT 3				\$7,876,941.14
FMS 22	4	Midland	MIDLAND	\$914,197.11
DET 9 MI ARNG REC & RET BN	4	Shiawassee	CORUNNA	\$33,524.86
272RSC 246TC BN 1460TC CO T MDM TRK	4	Midland	MIDLAND	\$1,243,118.32
1460 TC COMPANY REAR	4	Midland	MIDLAND	\$18,674.80
63TC 1-119FA BN 155M TOWED BTRY B	4	Gratiot	ALMA	\$230,647.63
63TC 1-119FA BN BTRY B HOME DET	4	Gratiot	ALMA	\$159,047.89
63TC 1-125INF BN CO D	4	Mecosta	BIG RAPIDS	\$1,080,086.41
63TC 1-125INF BN CO D HOME DET	4	Mecosta	BIG RAPIDS	\$106,867.44
272RSC 1225CS 1073OD CO	4	Montcalm	GREENVILLE	\$1,077,609.09
272RSC 1225CS 1073OD CO HOME DET	4	Montcalm	GREENVILLE	\$45,129.28
177MPB 210MP 144MP CO CBT SPT	4	Shiawassee	CORUNNA	\$778,529.63
144 MP CO CBT SPT REAR	4	Shiawassee	CORUNNA	\$97,390.45
CONGRESSIONAL DISTRICT 4				\$5,784,822.91
MIARNG FLD MAINT FMS 03	5	Genesee	FLINT	\$757,065.47
DET 8 MI ARNG REC & RET BN	5	Genesee	FLINT	\$35,101.63
63TC 1-125INF BN CO B	5	Saginaw	SAGINAW	\$1,114,936.14
63TC 1-125INF BN CO B HOME DET	5	Saginaw	SAGINAW	\$179,467.55
63TC 1-125INF BN HHC	5	Genesee	FLINT	\$3,906,796.80
63TC 1-125INF BN HHC HOME DET	5	Genesee	FLINT	\$800,309.73
63TC 1-182FA BN HIMARS BTRY B	5	Bay	BAY CITY	\$168,624.86
63TC 1-182FA BN HIMARS BTRY B HOME DET	5	Bay	BAY CITY	\$92,847.60
63TC 1-125IN 237BSB CO F	5	Bay	BAY CITY	\$1,214,916.91
63TC 1-125IN 237BSB CO F HOME DET	5	Bay	BAY CITY	\$146,427.72
EN BDE HHD	5	Genesee	FLINT	\$50,984.88
CONGRESSIONAL DISTRICT 5				\$8,467,479.29
FORT CUSTER TRNG SITE CMD (DET 3)	6	Kalamazoo	FT CUSTER	\$1,080,813.55
51ST CIVIL SUPPORT TEAM (WMD)	6	Kalamazoo	FT CUSTER	\$1,152,675.88
DET 1 MIARNG TNG CTR FT CUSTER	6	Kalamazoo	FT CUSTER	\$498,591.70
MI ARNG REG TNG SITE - MAINT	6	Kalamazoo	FT CUSTER	\$890,968.46
CO A RECRUIT SUSTAINMENT DET	6	Kalamazoo	FT CUSTER	\$269,497.11
177 REGT 01 BN (IN)	6	Kalamazoo	FT CUSTER	\$89,289.71
177 REGT 02 BN (GS)	6	Kalamazoo	FT CUSTER	\$455,386.58
177 HQ MI ARNG REG TNG (RTI)	6	Kalamazoo	FT CUSTER	\$1,661,500.60
W8V5 MI ARNG UTES 1	6	Kalamazoo	FT CUSTER	\$1,237,838.61
DET 3 MI ARNG REC & RET BN	6	Kalamazoo	FT CUSTER	\$76,245.87

2011 Economic Impact(Federal Funds)

Totaled by Congressional District

Michigan Army National Guard

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
460 CS CM CO	6	Kalamazoo	FT CUSTER	\$431,487.85
177MPB 631TCD 460CM CO (CBT SPT)	6	Kalamazoo	FT CUSTER	\$161,869.30
272RSC 246TC BN 1461TC CO DET1	6	Kalamazoo	FT CUSTER	\$539,525.89
MIJFHQ 126 PUBLIC AFFAIRS DETACHMENT	6	Kalamazoo	FT CUSTER	\$431,180.47
MIJFHQ 126PI DET HOME DET	6	Kalamazoo	FT CUSTER	\$11,113.71
PI HQ PRESS CAMP FWD	6	Kalamazoo	FT CUSTER	\$0.00
177MPB 507EN 1434EN CO DET 1	6	Kalamazoo	FT CUSTER	\$346,343.40
177MPB 507EN 1433EN CO SAPPER CO	6	Kalamazoo	FT CUSTER	\$1,099,937.05
1433 EN CO SAPPER COMPANY (REAR)	6	Kalamazoo	FT CUSTER	\$205,040.78
63TC 1-119FA 119CS CO FWD SPT	6	Kalamazoo	FT CUSTER	\$204,043.66
63TC 1-119FA 119CS CO FWD SPT HOME DET	6	Kalamazoo	FT CUSTER	\$328,705.27
177MPB 507EN 126SC CO MEB SIG	6	Kalamazoo	KALAMAZOO	\$476,491.37
177MPB 507EN BN FSC	6	Kalamazoo	KALAMAZOO	\$947,221.18
177MPB 507ENGINEER BN	6	Kalamazoo	KALAMAZOO	\$188,966.60
0507 EN BN CO A FSC REAR	6	Kalamazoo	KALAMAZOO	\$53,482.28
177MPB 507EN BN HHC	6	Kalamazoo	KALAMAZOO	\$1,941,906.10
507 EN HHC REAR DET	6	Kalamazoo	KALAMAZOO	\$158,612.89
272RSC 246TC BN 1463TC CO DET1	6	Saint Joseph	STURGIS	\$361,177.14
CONGRESSIONAL DISTRICT 6				\$15,299,913.01
CO E RECRUIT SUSTAINMENT DET	7	Jackson	JACKSON	\$226,913.33
DET 10 MI ARNG REC & RET BN	7	Jackson	JACKSON	\$36,949.37
272RSC 246TC BN HHD	7	Jackson	JACKSON	\$1,188,786.27
246 TC HHD TRANS BN REAR DET	7	Jackson	JACKSON	\$96,325.29
272 RSG	7	Jackson	JACKSON	\$82,186.03
MIARNG 272REGIONAL SPT CMD HHD	7	Jackson	JACKSON	\$1,957,255.59
272 CS HHD REG SP REAR	7	Jackson	JACKSON	\$105,884.60
1433 QM DET (WTR DISTR)	7	Jackson	JACKSON	\$127,277.53
63TC 1-119FA BN 155M TOWED BTRY C	7	Calhoun	ALBION	\$305,150.80
63TC 1-119FA BN BTRY C HOME DET	7	Calhoun	ALBION	\$147,649.38
63TC 1-119FA BN (155 TOWED) HHB	7	Eaton	CHARLOTTE	\$720,503.04
63TC 1-119FA BN HHB HOME DET	7	Eaton	CHARLOTTE	\$235,821.60
272RSC 246TC BN 1461TC CO COMBAT HET	7	Jackson	JACKSON	\$1,121,593.07
1461 TC CO CBT HET REAR	7	Jackson	JACKSON	\$228,153.08
CONGRESSIONAL DISTRICT 7				\$6,580,448.98
MI ARNG REC & RET CMD (DET 25)	8	Ingham	LANSING	\$2,469,523.24
631 TROOP COMD	8	Ingham	LANSING	\$1,105,247.61
W7NF ACT USPFO ACTIVITY MI	8	Ingham	LANSING	\$395,088.58
DET 15, OP SPT AIRLIFT CMD	8	Ingham	LANSING	\$1,933.97
MI OP SPT ALFT DET 15 REAR	8	Ingham	LANSING	\$349,901.64
RAID DETACHMENT	8	Eaton	GRAND LEDGE	\$16,872.60
DET 1 JFHQ(SEL SVC)	8	Ingham	LANSING	\$58,189.20
JFHQ(-) MI ARNG	8	Ingham	LANSING	\$100,734,699.47
W8AC LT IN TNG TM 3 MIARNG FWD	8	Ingham	LANSING	\$31,601.60
W8AC MI ARNG ELE JFHQ FWD 124	8	Ingham	LANSING	\$5,694.14
W8AC MI ARNG ELE JFHQ FWD 127	8	Ingham	LANSING	\$146,569.76
MIARNG ARMY AVN SPT - AASF #1	8	Eaton	GRAND LEDGE	\$3,108,560.56

2011 Economic Impact(Federal Funds)

Totaled by Congressional District

Michigan Army National Guard

UNIT NAME	DISTRICT	COUNTY	CITY	TOTAL
MIARNG FLD MAINT FMS 01	8	Eaton	GRAND LEDGE	\$2,240,239.93
MIARNG FLD MNT SHOP	8	Ingham	LANSING	\$697,748.04
W8V3 MI ARNG CSMS 1	8	Ingham	LANSING	\$6,142,471.90
MICHIGAN REC & RET BN	8	Ingham	LANSING	\$9,977,124.85
MIARNG 46MP CMD HHC	8	Ingham	LANSING	\$753,534.14
MIARNG 46MP CMD HOME DET	8	Ingham	LANSING	\$477,953.02
1146 TRIAL DEF TM	8	Ingham	LANSING	\$17,045.77
272RSC 246TC BN 1462 TRANS CO (-) T MDM TRK	8	Livingston	HOWELL	\$1,678,947.07
1462 TC MDM REK REAR	8	Livingston	HOWELL	\$439,462.93
134 FA MATS XRP BTRY C	8	Ingham	LANSING	\$450.96
63TC 1-182FA BN HIMARS BTRY C	8	Ingham	LANSING	\$322,393.36
63TC 1-182FA BN HIMARS BTRY C HOME DET	8	Ingham	LANSING	\$61,205.29
1208MI PLT INTERP/TRANS	8	Ingham	LANSING	\$60,385.23
505JAG TRAIL DEF TM DET 1	8	Ingham	LANSING	\$18,050.61
272RSC 1-112AVN BN CO B(-) (S&S)	8	Eaton	GRAND LEDGE	\$1,058,025.57
272RSC 3-238AVN BN GSAB	8	Eaton	GRAND LEDGE	\$1,428.35
238 AV 03 BN DET 1 CO B FWD	8	Eaton	GRAND LEDGE	\$254,266.57
272RSC 3-238AVN BN GSAB CO C DET 1	8	Eaton	GRAND LEDGE	\$813,412.46
238 AV 03 BN DRT 1 CO C REAR	8	Eaton	GRAND LEDGE	\$126,137.52
272RSC 3-238AVN BN GSAB CO D	8	Eaton	GRAND LEDGE	\$767,723.62
272RSC 3-238AVN BN GSAB CO E	8	Eaton	GRAND LEDGE	\$592,281.76
CO E 3RD BN 238 AVN F SPT FWD2	8	Eaton	GRAND LEDGE	\$0.00
272RSC 3-238AVN BN GSAB HHSC	8	Eaton	GRAND LEDGE	\$1,716,499.62
238 AV BN 03 HHC FWD 7	8	Eaton	GRAND LEDGE	\$1,836.24
272RSC 1-147AVN BN ASSLT(UH-60)CO B	8	Eaton	GRAND LEDGE	\$494,939.48
272RSC 1-147AVN BN CO B HOME DET	8	Eaton	GRAND LEDGE	\$486,336.61
272RSC 1-147AVN BN ASSLT(UH-60)CO C	8	Eaton	GRAND LEDGE	\$220,129.31
272RSC 1-147AVN BN CO C HOME DET	8	Eaton	GRAND LEDGE	\$122,039.01
272RSC 1-147AVN BN ASSLT(UH-60)CO D DET1	8	Eaton	GRAND LEDGE	\$177,053.10
147 AV BN 01 DET 1 CO D REAR	8	Eaton	GRAND LEDGE	\$2,243.83
272RSC 1-147AVN BN ASSLT(UH-60)CO E DET1	8	Eaton	GRAND LEDGE	\$75,299.36
147 AV BN 01 DET 1 CO W REAR	8	Eaton	GRAND LEDGE	\$2,146.85
272RSC 1-147AVN BN ASSLT(UH-60)HHC DET1	8	Eaton	GRAND LEDGE	\$4,172.76
63TC 1-126CAV 37IBCT SPECIAL TR CO B	8	Ingham	LANSING	\$274,308.26
37 IN BN CO B MI BCT FWD	8	Ingham	LANSING	\$1,128,569.76
63TC 1-126CAV 37IBCT STB B HOME DET	8	Ingham	LANSING	\$707,785.79
272RSC 351AVN SPT BN CO B DET2	8	Eaton	GRAND LEDGE	\$536,146.21
272RSC 351ASB CO B DET2 HOME DET	8	Eaton	GRAND LEDGE	\$0.00
CONGRESSIONAL DISTRICT 8				\$140,873,677.51
177MPB 210MP 1775MP CO CBT SPT	9	Oakland	PONTIAC	\$491,106.47
177MPB 210MP 1775MP CO CBT SPT HOME DET	9	Oakland	PONTIAC	\$1,081,777.98
CONGRESSIONAL DISTRICT 9				\$1,572,884.45
MI ARNG AVN APT FACI - AASF #2	10	Macomb	SELFRIDGE ANGB	\$2,029,960.37
FMS 02	10	Macomb	SELFRIDGE ANGB	\$918,376.30
250 MI BN (AUG)	10	Macomb	SELFRIDGE ANGB	\$55,396.17
63TC 1-119FA BN (155 TOWED) BTRY A	10	Saint Clair	PORT HURON	\$222,902.57

2011 Economic Impact(Federal Funds) Totalled by Congressional District Michigan Army National Guard

63TC 1-119FA BN BTRY A HOME DET	10	Saint Clair	PORT HURON	\$184,694.70
272RSC 3-238AVN BN GSAB CO B DET 1	10	Macomb	SELFREDGE ANGB	\$1,175,057.69
DET 1 CO B 3RD BN 238 AVN FWD	10	Macomb	SELFREDGE ANGB	\$530,388.58
272RSC 1225CS 464QM CO	10	Lapeer	LAPEER	\$697,541.89
464 QM CO FLD SVC REAR	10	Lapeer	LAPEER	\$61,841.91
CONGRESSIONAL DISTRICT 10				\$5,876,160.18
CO D RECRUIT SUSTAINMENT DET	13	Wayne	DETROIT - LIGHT GUARD	\$194,825.62
MI ARNG MED CMD	13	Wayne	DETROIT - LIGHT GUARD	\$1,345,955.44
W8ZC MI ARNG MED DET FWD 8	13	Wayne	DETROIT - LIGHT GUARD	\$906.75
DET 7 MI ARNG REC & RET BN	13	Wayne	DETROIT - LIGHT GUARD	\$38,153.32
63TC 1-182FA 182CS CO FWD SPT HIMARS	13	Wayne	DETROIT - OLYMPIA	\$332,911.72
63TC 1-182FA 182CS CO FWD SPT HOME DET	13	Wayne	DETROIT - OLYMPIA	\$192,864.02
63TC 1-125INF BN CO A	13	Wayne	DETROIT - LIGHT GUARD	\$1,517,965.32
63TC 1-125INF BN CO A HOME DET	13	Wayne	DETROIT - LIGHT GUARD	\$354,162.76
272RSC 1225CSSB	13	Wayne	DETROIT - LIGHT GUARD	\$1,070,632.12
272RSC 1225CSSB HOME DET	13	Wayne	DETROIT - LIGHT GUARD	\$222,256.74
63TC 1-182FA BN HIMARS BTRY A	13	Wayne	DETROIT - OLYMPIA	\$221,592.64
63TC 1-182FA BN HIMARS	13	Wayne	DETROIT - OLYMPIA	\$94.39
63TC 1-182FA BN HIMARS BTRY A HOME DET	13	Wayne	DETROIT - OLYMPIA	\$11,740.98
63TC 1-182FA BN HIMARS HHB	13	Wayne	DETROIT - OLYMPIA	\$977,643.85
63TC 1-182FA BN HIMARS HHB HOME DET	13	Wayne	DETROIT - OLYMPIA	\$132,040.98
CONGRESSIONAL DISTRICT 13				\$6,613,746.65
FMS 17	15	Washtenaw	YPSILANTI	\$1,230,656.38
FMS 17A	15	Wayne	TAYLOR	\$1,446.44
146TH MMB HHD	15	Washtenaw	YPSILANTI	\$2,166,704.70
1171 ASMC	15	Washtenaw	YPSILANTI	\$1,574,581.43
1208 INTERPRETER TRANSLATOR PL	15	Wayne	TAYLOR	\$63,336.60
177MPB 210MP 1776MP CO CBT SPT	15	Wayne	TAYLOR	\$110,036.74
177MPB 210MP 1776MP CO CBT SPT HOME DET	15	Wayne	TAYLOR	\$691,316.09
MIARNG 177MP BRIGADE HHC	15	Wayne	TAYLOR	\$2,094,304.80
177 MP HHC BDE REAR	15	Wayne	TAYLOR	\$3,773.10
177MPB 210MP BN HHD	15	Wayne	TAYLOR	\$1,615,094.42
210 MP HHD REAR	15	Wayne	TAYLOR	\$205,990.54
177MPB 777MP DET THEATER	15	Wayne	TAYLOR	\$346,673.69
777 MP DET IR INFO CTR FWD	15	Wayne	TAYLOR	\$0.00
777 MP DET IR INFO CTR FWD 2	15	Wayne	TAYLOR	\$0.00
CONGRESSIONAL DISTRICT 15				\$10,103,914.93
GRAND TOTAL				\$233,189,687.41

2011 Economic Impact(Federal Funds) Totalled by Congressional District Michigan Army National Guard

This Grand Total includes all Appropriations to include: 0100, 2020, 2060, 2065, and 2085. Following is the Appropriation definitions from DFAS-IN Manual 37-100-**.

0100 - Operation and Maintenance, Defense Agencies (OMD) - This basic symbol is the operations and maintenance for defense agencies. It provides funding to finance the costs of operating and maintaining the Armed Forces, except for personnel cost. It includes pay and benefits of civilians, contract services for maintenance of equipment, and facilities, fuel supplies, and repair parts for weapons and equipment. It also includes travel and transportation costs.

2020 - Operation and Maintenance, Army (OMA) - This appropriation includes operation and maintenance of all Army, organizational equipment and facilities; purchasing equipment and supplies; production of audio-visual instructional materials and training aids; operation of service-wide and establishment-wide activities; operation of depots, schools, training (including cost of training civilian employees in the program from which the salaries are payable), recruiting, and programs related to OMA; welfare and morale, information, education, and religious activities; and expenses of courts, boards, and commissions. This appropriation is generally an annual appropriation, available for obligation for one fiscal year only (except for selected limitations).

2060 – National Guard Personnel, Army (NGPA) - This appropriation includes pay, allowances, clothing, subsistence, travel, death gratuities, disability and hospitalization benefits, bonuses and related expenses for Army National Guard personnel in connection with active duty, active duty training and inactive duty for training. The National Guard Personnel, Army appropriation is an annual appropriation available for obligation through each fiscal year.

2065 – Operation and Maintenance, Army National Guard (OMARNG) - Army National Guard Operations and Maintenance. Includes activities involved in the administration of the National Guard Bureau at the seat of Government; training of units; procurement of organizational equipment, supplies, and repair parts; services, including equipment maintenance; and activities in connection with military support to civil authorities. The OMNG appropriation is an annual appropriation available for obligation for one fiscal year only.

2085 - Military Construction, Army National Guard (MILCON, NG) - This appropriation is a multiple year appropriation available for obligation for five years. Construction projects require authorizing and funding (appropriation) legislation. This appropriation includes construction, modifications, and procurement of facilities (including the cost of the property and all associated real estate operations costs) for the Army National Guard as authorized by law and certain attendant activities. Expired or lapsed funds may be used to pay the cost of associated supervision, inspection, overhead, engineering, design, and subsequent claims, if any, for those projects being completed with funds otherwise expired or lapsed for obligation.

Honoring Michigan's 2011 Fallen Heroes

Spc. Joseph T. Prentler - United States Army
3rd Squadron, 2nd Stryker Cavalry Regiment - Vilseck, Germany
Fenwick, Michigan
Died October 4, 2010 in Mama Kariz, Afghanistan

Sgt. Anthony D. Matteoni - United States Marine Corps
2nd Bn, 6th Marine Regiment, 2nd Marine Division - Camp Lejeune
Union City, Michigan
Died October 1, 2010 Helmand Province, Afghanistan

Spc. Shane H. Ahmed - United States Army
1st Bn, 327th Infantry Regiment, 101st Airborne Division - Ft. Campbell
Chesterfield Township, Michigan
Died November 14, 2010 in Kunar Province, Afghanistan

Pfc. Shane M. Reifert - United States Army
1st Bn, 327th Infantry Regiment, 101st Airborne Division - Ft. Campbell
Cottrelville, Michigan
Died November 6, 2010 at Combat Outpost Able Main, Afghanistan

Sgt. Kristopher J. Gould - United States Army
2nd Bn, 2nd Infantry, 1st Infantry Division - Ft. Knox
Saginaw, Michigan
Died February 27, 2011 in Ghazni Province, Afghanistan

Sgt. David P. Day - United States Marine Corps
2nd Special Ops Bn, USMC Special Ops Command, Camp Lejeune
Gaylord, Michigan
Died April 24, 2011 in Badghis Province, Afghanistan

Pfc. Robert M. Fries - United State Army
1st Squadron, 3rd Armored Cavalry Regiment, Ft. Hood
Chesterfield, Michigan
Died April 29, 2011 in Kut, Iraq

Navy Hospitalman Benjamin D. Rast - United States Navy
1st Bn, 23rd Marine Regiment, 2nd Marine Division
Niles, Michigan
Died April 6, 2011 in Shaykh-Mujhamihalyan, Afghanistan

Pvt. Thomas C. Allers - United States Army
2nd Bn, 27th Infantry Regiment, 25th Division, Schofield Barracks
Plainwell, Michigan
Died May 23, 2011 in Kunar Province, Afghanistan

For love of country they accepted death...

Pfc. Robert L. Voakes Jr. - United States Army
793rd Military Police Battalion, Joint Base Elmendorf-Richardson, AK
L'Anse, Michigan
Died June 4, 2011 at Forward Operating Base Fenty, Afghanistan

Staff Sgt. Joshua A. Throckmorton - United States Army
709th Military Police Bn, 18th Military Police Bde, Hohenfels, Germany
Battle Creek, Michigan
Died July 5, 2011 in Paktia Province, Afghanistan

Pfc. Brian J. Backus - United States Army
2nd Bn, 87th Infantry Regiment, 10th Mountain Division, Ft. Drum
Saginaw Township
Died June 18, 2011 in Kandahar Province, Afghanistan

Navy Hospitalman Aaron D. Ullom - United States Navy
3rd Bn, 2nd Marine Regiment, 2nd Marine Division, Camp Lejeune
Midland, Michigan
Died July 12, 2011 in Now Zad, Afghanistan

Cpl. Joseph A. VanDreumel - United States Army
1st Bn, 2nd Inf Reg, 172nd Infantry Bde, Grafenwoehr, Germany
Grand Rapids, Michigan
Died August 14, 2011 in Paktika Province, Afghanistan

Chief Special Warfare Operator Heath M. Robinson - United States Navy
East Coast based Naval Special Warfare Unit
Detroit, Michigan
Died August 6, 2011 in Wardak Province, Afghanistan

Spc. Chazray C. Clark - United States Army
4th Squadron, 4th Cavalry Regiment, 1st Infantry Division, Ft. Riley
Ecorse, Michigan
Died September 18, 2011 in Kandahar Province, Afghanistan

Staff Sgt. Nicholas A. Sprovtsoff - United States Marine Corps
1st Marine Special Operations, Camp Pendleton
Davison, Michigan
Died September 28, 2011 in Helmand Province, Afghanistan

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